

PROJECT	2023/24 BUDGET Including Carry Forward	2024/25 BUDGET	2025/26 BUDGET	2026/27 BUDGET	2027/28 BUDGET	2028/29 BUDGET	2029/30 BUDGET	2030/31 BUDGET	2031/32 BUDGET	2032/33 BUDGET	TOTAL OVER 10 YEARS 23/24 to 32/33	Notes
Economy and Growth												
Planning and building control system	35,245	0	0	0	0	0	0	0	0	0	35,245	Final staged payments will only be triggered when system goes live on 1.4.23 so need to carry forward
	35,245	0	0	0	0	0	0	0	0	0	35,245	
Property and Infrastructure												
Public lighting	89,415	87,500	0	0	0	0	0	0	0	0	176,915	Almost 1700 street lamps have been replaced with LED lighting. This funding would enable the remaining 600 to be replaced by the end of 2024/25.
Asset purchase - Reinvestment	160,000	0	0	0	0	0	0	0	0	0	160,000	Reinvestment of sale proceeds from commercial property sale
Commercial Property Rolling Maintenance - Future Years	0	0	165,175	165,175	165,175	165,175	0	0	0	0	660,700	Condition surveys carried out so far identified £783k in maintenance backlogs, of which £660k can be capitalised. Maintenance requirements for 2023/24 and 2024/25 are included in the revenue budget. There are 93 properties which require a new condition survey (delayed due to Covid access restrictions) and these will identify further works, which have not yet been quantified.
Swaffham New Build	875,785	0	0	0	0	0	0	0	0	0	875,785	Construction of new commercial units for economic development. Dependent on asset sale, which is not yet certain, so carry forward needed from 22/23.
Officer/Member refresh	75,000	76,500	78,030	119,591	81,182	82,806	84,462	129,351	87,874	89,633	904,429	Covers rolling programme of replacement of IT Equipment for Officers and Members, based on replacement every 4 years
Core ICT Infrastructure	90,000	170,000	35,000	0	31,200	97,200	176,200	32,448	0	0	632,048	Includes Server Updates, Wifi and Network Infrastructure, UPS Refresh
Upgrade to Finance System	46,000	0	0	0	0	0	0	0	0	0	46,000	The present system, Integra, will no longer be supported from 2024. An upgrade to the supplier's successor product, Centros, represents better value for money than procuring an entirely new system.
	1,336,200	334,000	278,205	284,766	277,557	345,181	260,662	161,799	87,874	89,633	3,455,877	
Contracts and Operations												
Waste Vehicles & Equipment	627,965	327,622	0	286,125	0	5,236,342	0	0	0	0	6,478,054	Covers additional garden waste vehicle and cost of buying 2 larger waste vehicles instead of smaller ones. Discussions with contractor ongoing. Plus carry forward for 5 vehicles not ordered in 22/23. Total of £5.85m for replacement vehicles from 24/25 to 28/29 per contract schedule.
Replacement Wheeled Bins	252,877	0	0	0	0	0	0	0	0	0	252,877	Covers the purchase of 9,650 wheeled bins with an estimated life of 10 years (price per bin is £26.20). The number of bins actually required is kept under regular review. A revenue budget has been factored into budgets for future replacements from 2024/25 onwards.
Leisure Strategy (Attleborough)	1,142,000	1,420,900	0	0	0	0	0	0	0	0	2,562,900	Revised budget for future years per report to Council 6.10.22
Future Leisure Provision Swaffham	700,000	0	0	0	0	0	0	0	0	0	700,000	Project design dependent on successful bid to Levelling Up Fund.
	2,722,842	1,748,522	0	286,125	0	5,236,342	0	0	0	0	9,993,831	
Health and Housing												
BCF - Mandatory Adaptation Assistance (DFG's/Re-Able)	965,448	956,306	946,488	941,985	937,392	932,707	927,928	923,054	918,082	913,011	9,362,401	This budget is set on the basis that £1,329,644 will be received in future years, in line with the amount allocated in 2022/23. A national review of the funding allocation methodology is presently underway.
BCF - Discretionary Repairs Assistance (Safety & Security Grant)	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	This is a discretionary grant and any funding not spent will be used for the mandatory DFGs. This budget has been increased to reflect need.
BCF - Discretionary Adaptation Assistance (Relocation/Additional Adaptation Assistance)	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	This is a discretionary grant and any funding not spent will be used for the mandatory DFGs. This budget has been reduced to reflect demand.
BCF - Staffing to support the schemes	206,196	215,338	225,156	229,659	234,252	238,937	243,716	248,590	253,562	258,633	2,354,039	The amount to be spent on staffing has been increased in line with the increased grant budget.
BCF - Dementia funding	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	80,000	This is a ringfenced grant for dementia adaptations
Air Quality Equipment	0	29,000	0	0	0	0	0	0	0	0	29,000	A bid was approved in the 2022/23 programme to replace the air quality monitoring station at East Wretham which is over 15 years old. The environmental health team are also investigating replacing the other station at Swaffham, which is also nearing the end of its useful life. A formal bid will be submitted as part of next year's capital budgeting, but an indicative figure is included based on the East Wretham bid.
Empty Homes	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000	Provision to purchase empty homes (as a last resort) if these cannot be brought back into use. The houses would be resold and generate a capital receipt for further purchases if required, so the impact on the budget is nil overall
	1,579,644	1,608,644	1,579,644	1,579,644	1,579,644	1,579,644	1,579,644	1,579,644	1,579,644	1,579,644	15,825,440	
Grand Total Capital Programme	5,673,931	3,691,166	1,857,849	2,150,535	1,857,201	7,161,167	1,840,306	1,741,443	1,667,518	1,669,277	29,310,393	
Capital Loans												
LABV loans	984,002	0	3,341,865	1,098,135	0	3,294,175	1,435,825	0	0	0	10,154,002	Following approval of the Breckland Bridge Business Plan (Council October 2022), further loans are approved in principle, subject to projects reaching stage 2 approval. An indicative £5m total rolling loan amount is approved. Individual loans will be added to the capital programme upon approval. The forecast for 22/23 assumes that the loans for Colkirk Phase 1 are drawn down in Q4. The £290k loan for 2023/24 is for the purchase of land at Banham to enable delivery of 45 new homes. Loans of £365k and £329k for Litcham Phase 1 in 23/24. Further loans are phased in based on the delivery programme, but keeping total loans within the £5m limit.
Total Capital Loans	984,002	0	3,341,865	1,098,135	0	3,294,175	1,435,825	0	0	0	10,154,002	
Grand Total	6,657,933	3,691,166	5,199,714	3,248,670	1,857,201	10,455,342	3,276,131	1,741,443	1,667,518	1,669,277	39,464,395	

Forecast capital receipts	2023/24 BUDGET	2024/25 BUDGET	2025/26 BUDGET	2026/27 BUDGET	2027/28 BUDGET	2028/29 BUDGET	2029/30 BUDGET	2030/31 BUDGET	2031/32 BUDGET	2032/33 BUDGET	Total Budget 2023/24 - 2032/33
	£	£	£	£	£	£	£	£	£	£	£
Litcham Land receipt	(46,000)	0	0	0	0	0	0	0	0	0	(46,000)
Shipdham Land receipt	0	0	(186,000)	0	0	0	0	0	0	0	(186,000)
Breckland Bridge loan repayments	0	(3,720,998)	(719,002)	0	(3,341,865)	(1,388,135)	0	(4,730,000)	0	0	(13,900,000)
Finance lease income	(92,028)	(95,930)	(100,015)	(104,294)	(108,777)	(113,473)	(118,394)	(123,551)	(128,957)	(134,624)	(1,120,043)
Asset Sale	(5,520,000)	0	0	0	0	0	0	0	0	0	(5,520,000)
Breckland Bridge Small Sites	(166,667)	(166,666)	0	0	0	0	0	0	0	0	(333,333)
Empty Homes	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(2,500,000)
Riversdale, Thetford	0	0	0	0	(1,000,000)	0	0	0	0	0	(1,000,000)
Total	(6,074,695)	(4,233,594)	(1,255,017)	(354,294)	(4,700,642)	(1,751,608)	(368,394)	(5,103,551)	(378,957)	(384,624)	(24,605,376)

Funding	2023/24 BUDGET	2024/25 BUDGET	2025/26 BUDGET	2026/27 BUDGET	2027/28 BUDGET	2028/29 BUDGET	2029/30 BUDGET	2030/31 BUDGET	2031/32 BUDGET	2032/33 BUDGET	Total Budget 2023/24 - 2032/33
	£	£	£	£	£	£	£	£	£	£	£
Revenue - ICT Strategy	(76,000)	(76,000)	(76,000)	(76,000)	(76,000)	(76,000)	(76,000)	(76,000)	(76,000)	(76,000)	(760,000)
Revenue - Public Lighting	(38,781)	(43,156)	(47,531)	(14,857)	0	0	0	0	0	0	(144,325)
Revenue - Leisure Strategy Attleborough	(650,000)	0	0	0	0	0	0	0	0	0	(650,000)
Revenue - Commercial Property Maintenance	0	0	(165,175)	0	0	0	0	0	0	0	(165,175)
Grant - Better Care Fund - DFG	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(13,296,440)
Grant - Leisure - Attleborough Academy	(89,000)	0	0	0	0	0	0	0	0	0	(89,000)
S106 - Leisure	0	0	(1,640,680)	0	0	0	0	0	0	0	(1,640,680)
MRP - Repay Waste Vehicles Purchase	(625,000)	(625,000)	(625,000)	(625,000)	(625,000)	(625,000)	(748,000)	(748,000)	(748,000)	(748,000)	(6,742,000)
MRP - 202223 Programme	0	0	0	0	0	0	0	0	0	0	0
External Loans	0	0	0	0	0	0	0	0	0	0	0
Total	(2,808,425)	(2,073,800)	(3,884,030)	(2,045,501)	(2,030,644)	(2,030,644)	(2,153,644)	(2,153,644)	(2,153,644)	(2,153,644)	(23,487,620)

Summary by Source

Funding	2023/24 BUDGET	2024/25 BUDGET	2025/26 BUDGET	2026/27 BUDGET	2027/28 BUDGET	2028/29 BUDGET	2029/30 BUDGET	2030/31 BUDGET	2031/32 BUDGET	2032/33 BUDGET	Total Budget 2023/24 - 2032/33
	£	£	£	£	£	£	£	£	£	£	£
Capital Receipts	(6,074,695)	(4,233,594)	(1,255,017)	(354,294)	(4,700,642)	(1,751,608)	(368,394)	(5,103,551)	(378,957)	(384,624)	(24,605,376)
Revenue	(764,781)	(119,156)	(288,706)	(90,857)	(76,000)	(76,000)	(76,000)	(76,000)	(76,000)	(76,000)	(1,719,500)
MRP	(625,000)	(625,000)	(625,000)	(625,000)	(625,000)	(625,000)	(748,000)	(748,000)	(748,000)	(748,000)	(6,742,000)
Grant	(1,418,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(1,329,644)	(13,385,440)
S106	0	0	(1,640,680)	0	0	0	0	0	0	0	(1,640,680)
External Loans	0	0	0	0	0	0	0	0	0	0	0
Total	(8,883,120)	(6,307,394)	(5,139,047)	(2,399,795)	(6,731,286)	(3,782,252)	(2,522,038)	(7,257,195)	(2,532,601)	(2,538,268)	(48,092,996)