

## BRECKLAND DISTRICT COUNCIL

**Report of:** Sarah Barsby - Assistant Director, People and Governance  
**To:** Governance and Audit Commission- Thursday 3<sup>rd</sup> February  
**Author:** Ryan Pack – Performance and Risk Lead  
**Subject:** Strategic Risk- Q3/4 22/23  
**Purpose:** To inform the Committee on the status of the Councils' strategic risks

### **Recommendation(s):**

- 1) That the contents of the report are noted

### **1.0 BACKGROUND**

- 1.1 This report presents the current status of the Council's strategic risks as of January 2023. The committee last reviewed the Council's strategic risks at their meeting in September 2022.
- 1.2 Strategic risks are captured on the Corporate Dashboard which is available to the Corporate Management Team (CMT) and reviewed by them as required.
- 1.3 Strategic risks have been reviewed and updated with responsible members of the Corporate Management Team. These cover the over-arching risks that may affect the strategic direction of the Council, rather than risks linked to business continuity.
- 1.4 In their nature, strategic risks have been identified as having the potential to cause organisation-wide impact and will often cover a number of key services and departments.
- 1.5 The Council's risk scoring mechanism is based on a 5x5 matrix and is comparable with best practice in other similar organisations. The risk matrix provides a comprehensive assessment and understanding of risk likelihood and impact. The matrix results in a numerical score that combines the impact of the risk occurring with the likelihood of it happening.
- 1.6 Risks fall into High, Medium, or Low categories depending on their rating.

High	
Medium	
Low	

- 1.7 Risks are tracked below in a heat map to represent the number of strategic risks currently reported at each score.

1.8 There are 11 risks included within the update report

The risks are made up of the following

Level of identified risk	September 22	January 23
High	6	4
Medium	5	6
Low	1	1

1.9 Since this report was last seen by the committee one risk has been removed:

- Leisure reopening

1.10 This risk has been removed as the council now believes it has been fully mitigated against and no longer poses a strategic risk to the organisation. This is reflected in current participation numbers at the council's leisure sites and was discussed during the September 2022 meeting of Governance and Audit.

1.11 Whilst the level of risk to the organisation has not changed with regards to waste consultation and nutrient neutrality, recent announcements have given the council a clearer route in terms of future mitigations. It is hoped that once these announcements are translated into actions, that the risks can be lowered.

1.12 The IT cyber security and GDPR scores have also been rescored as a result of a request from Governance and Audit and internal audit

## 2.0 **OPTIONS**

2.1 Note the contents of the report and the recommendation and do nothing.

## 3.0 **REASONS FOR RECOMMENDATION(S)**

3.1 Not applicable.

## 4.0 **EXPECTED BENEFITS**

4.1 That the Committee is made aware of the Council's strategic risks and understands that they are being managed and mitigated effectively.

## 5.0 **IMPLICATIONS**

### 5.1 **Carbon Footprint / Environmental Issues**

5.1.1 It is the opinion of the author that there are no carbon footprint or environmental implications.

### 5.2 **Constitution & Legal**

5.2.1 It is the opinion of the author that there are no direct constitutional or legal implications.

### 5.3 **Contracts**

5.3.1 It is the opinion of the author that there are no direct contract implications.

### 5.4 **Corporate Priorities**

5.4.1 This report contains information on strategic risks relevant to the delivery of the Councils corporate priorities.

### 5.5 **Crime and Disorder**

5.5.1 It is the opinion of the author that there are no direct crime and disorder implications.

### 5.6 **Equality and Diversity / Human Rights**

5.6.1 It is the opinion of the author that there are no direct equality or human rights implications.

### 5.7 **Financial**

5.7.1 This report contains information on strategic risks relevant to the Council's budgets and financial management.

### 5.8 **Health & Wellbeing**

5.8.1 It is the opinion of the author that there are no health or wellbeing implications.

### 5.9 **Reputation**

5.9.1 Risks which come to fruition have some reputational consequences. It is the purpose of the risk management strategy to manage potential outcomes by means of control measures.

### 5.10 **Risk Management**

5.10.1 This report provides details on the Council's strategic risks.

### 5.11 **Safeguarding**

5.11.1 It is the opinion of the author that there are no direct safeguarding implications as a result of this report.

### 5.12 **Staffing**

5.12.1 This report contains information on strategic risks relevant to the delivery of the Council's corporate priorities.

### 5.13 **Stakeholders / Consultation / Timescales**

5.13.1 It is the opinion of the author that there are no direct implications arising from this report.

## 6.0 **WARDS/COMMUNITIES AFFECTED**

6.1 Non applicable

## 7.0 **ACRONYMS**

7.1 CMT: Corporate Management Team

7.2 GDPR: General Data Protection Regulations

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Background papers:- None

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### **Lead Contact Officer**

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**Key Decision:** No

**Exempt Decision:** No

**This report refers to a Discretionary Service**

**Appendices attached to this report: (list appendices below or delete)**

Appendix A Breckland District Council Strategic Risk Register

Appendix B Breckland District Council Strategic Risk Matrix