

CAPITAL PROGRAMME

APPENDIX H

SCHEMES	2020/21 BUDGET UPDATED (June 2020)	2021/22 BUDGET	2022/23 BUDGET	2023/24 BUDGET	Total budget 2020/21 - 2023/24	2020/21 Funding	2021/22 Funding	2022/23 Funding	2023/24 Funding	Total Funding 2020/21 - 2023/24	Net Breckland contribution	Comments
<b>Strategy and Governance - Funding Released</b>												
N/A												
Total Strategy and Governance - Released												
<b>Strategy and Governance - Funding NOT Released</b>												
Officer/Member refresh												
	122,500	122,500	182,500	122,500	550,000	(76,000)	(76,000)	(76,000)	(76,000)	(304,000)	246,000	Warranty period on many devices is coming to an end. Increase in remote working may change specification & costs of hardware, but this is an indicative cost for refresh with 75 officers per annum. Technology and equipment needs to be kept up to date especially with remote working.
Infrastructure	25,000	25,000	25,000	125,000	200,000						200,000	Original infrastructure review was done during planning to move away from NCC to in-house solution. Now needs reviewing again as main spend took place in 17/18. Work needed here to assess where additional spend will drop year by year - eg physical storage kit, IDP (intrusion detection prevention).
Agile working/technology change events (G&I)	45,000	20,000	20,000	20,000	105,000	(45,000)	(20,000)	(20,000)	(20,000)	(105,000)		Push to remote/virtual working may incur capital costs due to need to swap out some equipment plus contingency for technology/change events. Funded from Worksmart 2020
Replacement UPS unit (plant room)			30,000		30,000							Unit is due for replacement
<b>Total Strategy and Governance - Not Released</b>	<b>192,500</b>	<b>167,500</b>	<b>257,500</b>	<b>267,500</b>	<b>885,000</b>	<b>(121,000)</b>	<b>(96,000)</b>	<b>(96,000)</b>	<b>(96,000)</b>	<b>(409,000)</b>	<b>476,000</b>	
<b>Total Strategy and Governance</b>	<b>192,500</b>	<b>167,500</b>	<b>257,500</b>	<b>267,500</b>	<b>885,000</b>	<b>(121,000)</b>	<b>(96,000)</b>	<b>(96,000)</b>	<b>(96,000)</b>	<b>(409,000)</b>	<b>476,000</b>	

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<b>Place - Funding Released</b>												
Decent Homes Grants (RESTORE)	50,000	23,992	-	-	73,992	(50,000)	(23,992)	0	0	(73,992)	-	This is residual unringfenced grant funding and is a finite pot. The funding is used as part of the Council's RESTORE initiative to bring empty homes back into use. An allocation of £50k per annum is required and once this residual funding is gone, the Disability Adaptations budget (Better Care Fund) will be used - shown on separate line below.
Disability Adaptations (RESTORE)	-	26,008	50,000	50,000	126,008	0	(26,008)	(50,000)	(50,000)	(126,008)	-	Part of the Council's RESTORE initiative to bring empty homes back into use. Funded from Better Care Fund
Mandatory Adaptation Assistance (DFG's/Re-Able)	1,359,534	995,842	971,850	971,850	4,299,076	(1,359,534)	(995,842)	(971,850)	(971,850)	(4,299,076)	-	Mandatory Disability Adaptation grants - DFG's and Re-Able. Funded from Better Care Fund. Assumes Better Care Funding continues at current rate.
Discretionary Repairs Assistance (Enhance/Safety & Security Grant)	-	50,000	50,000	50,000	150,000	0	(50,000)	(50,000)	(50,000)	(150,000)	-	Funded from Better Care Fund
Discretionary Adaptation Assistance (Relocation/Additional Adaptation Assistance)	-	100,000	100,000	100,000	300,000	0	(100,000)	(100,000)	(100,000)	(300,000)	-	An additional sum may be awarded at which time a charge is put on the property and repaid back to the DFG budget if property is sold. Funded from Better Care Fund
New Housing system (LOCATA)	21,000	21,000			42,000						42,000	Replacement ICT system - key action in Homelessness and Rough Sleepers Strategy 2020-2025. Will help deliver a proactive prevention service.
Public protection shared platform	26,281				26,281					0	26,281	Balance is for remaining data migration work - BDC awaits final invoice for share of costs by 31/3/2021
Temporary accommodation project - (BDC)	67,200				67,200					0	67,200	£32,000 released for preliminary costs for refurbishment re temporary accommodation project. £35,000 released for the implementation of design Phase. Completion expected by Q3 2021/22
NECTON 3PL20120833 S06 grant	9,443				9,443	(9,443)				(9,443)	-	
L DUNHAM 3PL20120828 S106 grant	1,386				1,386	(1,386)				(1,386)	-	
WISA 0798/0995/0330 S106 grant	3,492				3,492	(3,492)				(3,492)	-	
THET TG 3PL20120509 S106 grant	1,935				1,935	(1,935)				(1,935)	-	
THET TG 3PL20141024 S106 grant	1,120				1,120	(1,120)				(1,120)	-	
Bullock Park Shipdham 3PL20071234/F S106 grant	2,400				2,400	(2,400)				(2,400)	-	
London Road Play Area, in Attleborough, 3PL20131084/F, 3PL20121269/F, 3PL20130413/F	94,043				94,043	(94,043)				(94,043)	-	
Dereham Mac-Norris Railway Preservation Trust 3PL2013/0071	15,341				15,341	(15,341)				(15,341)	-	
Shipdham replacement tables WI Hall 3PL2007/1234	1,241				1,241	(1,241)				(1,241)	-	
Waste vehicle purchases	5,000,000	-			5,000,000	(625,000)	(625,000)	(625,000)	(625,000)	(1,875,000)	3,125,000	For purchase of waste vehicles and equipment for new contract. Budget assumes a repayment of £50k per year over 8 years from contract savings.
<b>Total Place - Released</b>	<b>6,854,415</b>	<b>1,218,842</b>	<b>1,171,850</b>	<b>1,171,850</b>	<b>10,214,957</b>	<b>(1,839,934)</b>	<b>(1,820,842)</b>	<b>(1,798,850)</b>	<b>(1,798,850)</b>	<b>(6,954,476)</b>	<b>3,260,481</b>	
<b>Place - Funding NOT Released</b>												
Temporary accommodation project - (S106)	573,311				573,311	(573,311)				(573,311)	-	This budget line represents the available S106 monies for affordable housing. Purchase of property from S106 completed in 19/20
Temporary accommodation project - (BDC)		858,826			858,826		(388,030)			(388,030)	470,796	This budget line represents the remaining Breckland budget alongside the S106 funding above. Completion expected by Q3 2021/22
Leisure Strategy (Inc Growth internal borrowing)			1,300,000		1,300,000			(1,300,000)		(1,300,000)	0	£1.3m earmarked funded from internal borrowing pending receipt of S106. Risk that internal borrowing is not repaid as either S106 contribution is not triggered for many years or not at all
<b>Total Place - Not Released</b>	<b>573,311</b>	<b>858,826</b>	<b>1,300,000</b>	<b>-</b>	<b>2,732,137</b>	<b>(573,311)</b>	<b>(388,030)</b>	<b>(1,300,000)</b>	<b>-</b>	<b>(2,261,341)</b>	<b>470,796</b>	
<b>Total Place</b>	<b>7,227,727</b>	<b>2,075,668</b>	<b>2,471,850</b>	<b>1,171,850</b>	<b>12,947,094</b>	<b>(2,113,245)</b>	<b>(2,208,872)</b>	<b>(3,098,850)</b>	<b>(1,798,850)</b>	<b>(9,215,816)</b>	<b>3,731,277</b>	

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<b>Commercialisation - Funding Released</b>												
Snettleton Power Upgrade	2,740,813	750,000			3,490,813	(2,740,813)	(750,000)			(3,490,813)	-	Grant funding from the Local Enterprise Partnership (LEP) and Business Rates Pool (BRP) to deliver the Snettleton Power upgrade. Spend delayed due to land assembly issues but spend will expedite to complete 21/22
Housing Infrastructure Fund - Thetford	1,459,413	12,281,479			13,740,892	(1,459,413)	(12,281,479)			(13,740,892)	-	Homes England grant to support delivery of expanded power utility provision in Thetford, in association with delivering the Kingsfleet Sustainable Urban Extension (SUE) and other major housing and employment growth. Spend currently has to be incurred by March 22.
New industrial units at Turbine Way Swaffham	16,000				16,000	(16,000)				(16,000)	-	Professional fees re planning and design of potential opportunity at Swaffham (14k spent in 19/20)
Investment Strategy - Fees re land transfer Swaffham	50,000				50,000						50,000	£50k fees in respect of Green Britain Centre transfer. Costs will only be incurred when an agreement is reached with third party but risk remains that any costs could be abortive costs and would be charged to revenue (not funded from G & I). Further £100k in unreleased for works to building either before or after transfer. Green Britain Centre is being marketed in parallel should this transfer not progress and at September 2020, receipt of £1m still assumed whether sold directly or transferred in exchange for development land that will be subsequently sold
Shipdham Land Release Grant	283,660				283,660	(283,660)				(283,660)	-	Grant was received in 17/18 (One Public Estate) to release land for development. Shipdham development is part of Breckland Bridge business plan approved at Council 31/10/2016. Work has begun on site investigations and surveys.
Elizabeth House alterations (worksmart) (G & I)	462,000				462,000	(462,000)				(462,000)	-	Funded from G & I reserve balance - this is an allocation to capital and will be released as projects come forward. If works are deemed revenue, the expenditure and funding will be classed as revenue and removed from capital programme
Elizabeth House Committee Suite (worksmart) (G & I)	143,983				143,983	(143,983)				(143,983)	-	Part of worksmart 2020 - Committee Suite improvements
Commercial Property Rolling Maintenance 20/21 onwards	217,890				217,890	(31,115)				(31,115)	186,775	20/21 amount is for 14 & 15 Bertie Ward Way, Dereham re-roofing which was first identified in 2017. The condition of the roof is deteriorating and works should be completed in 2020/21 to prolong the life of the building and enable the current tenant to remain in occupation without sustaining any damage to their equipment etc. and to ensure that their business can continue without interruption.
Public Lighting	175,000				175,000						175,000	Replacement programme for concrete lights. Remainder of programme under contract
<b>Total Commercialisation - Released</b>	<b>5,448,759</b>	<b>13,031,479</b>	<b>-</b>	<b>-</b>	<b>18,580,238</b>	<b>(5,136,984)</b>	<b>(13,031,479)</b>	<b>-</b>	<b>-</b>	<b>(18,168,463)</b>	<b>411,775</b>	
<b>Commercialisation - Funding NOT Released</b>												
Commercial Property Rolling Maintenance 21/22 onwards			83,000	180,806	180,806	444,612					444,612	Category C works required ideally in 12 months due to either a H&S issue or severe deterioration of elements/structures or fittings. Should works not be completed the buildings will decline quickly in addition to the deterioration of the landlord/tenant relationship and income implications of losing tenants. Plus category B works - requiring attention within 5 years. The amounts identified are considered minimum requirement. Failure to complete the identified works will result in a dilapidated portfolio that long term will cost more to repair due to further excessive deterioration putting existing budgets at additional strain. Due to Covid 19 46 units have not been inspected and further works may be needed. In addition some works may be needed to re-let units as they become vacant which may be the case with COVID-19.
Investment Strategy - land transfer Swaffham		100,000			100,000						100,000	£50k fees in released section for Transfer of Green Britain centre. £100k is for works to building either before or after transfer. £100k may not be required if centre is sold as is and is not transferred to Town Council - anticipate will still receive £1m either way

Growth and Investment reserve				1,000,000	1,000,000	-	-	-	(1,000,000)	(1,000,000)	-	Balance allocated within the Growth & Investment reserve for capital investment which generates a return
Car Parks resurfacing - Cowper Road	120,579				120,579						120,579	Cowper Road carried over from previous year including additional drainage works - slot drainage is damaged and substandard. Cowper road drainage is in poor condition along with much of the surface, there is a risk of liability claims if works not complete
Public Lighting		90,000	90,000		180,000						180,000	Replacement programme for concrete lights. Remainder of programme under contract
Air Conditioning, Elizabeth House, Dereham	20,000	20,000	20,000		60,000						60,000	Linked to workmat and future accommodation requirements but continued use of building dependent on upgrade of air conditioning numbers subject to procurement/contract - new equipment expected to have 20 yr lifecycle. Affects ability to use/let building if not approved
Bridge Works Swaffham and Thetford	75,000				75,000						75,000	Maintenance works on Breckland owned bridges in Thetford and Swaffham. Forms part of public footpath and will need closing if not completed in 21/22. There is a significant H&S risk if works are not completed
Door Entry System Elizabeth House	38,550				38,550						38,550	New door security system Elizabeth House which saves approximately £11k per annum from 21/22
<b>Total Commercialisation - Not Released</b>	<b>254,129</b>	<b>293,000</b>	<b>290,806</b>	<b>1,180,806</b>	<b>2,018,741</b>				<b>(1,000,000)</b>	<b>(1,000,000)</b>	<b>1,018,741</b>	
<b>Total Commercialisation</b>	<b>5,802,868</b>	<b>13,324,479</b>	<b>290,806</b>	<b>1,180,806</b>	<b>20,568,979</b>	<b>(5,136,984)</b>	<b>(13,031,479)</b>		<b>(1,000,000)</b>	<b>(19,168,463)</b>	<b>1,430,516</b>	
<b>Capital loans</b>												
Breckland bridge shareholder loan Attleborough	386,222				386,222						386,222	Attleborough Loan agreed. Following approval of Breckland Bridge Extension (Council 31/10/2018) Further loans are approved in principle subject to projects reaching stage 2 approval. Loans will be added to capital programme upon approval and an indicative £2.5m total rolling loan amount is approved
	386,222				386,222						386,222	
	<b>13,609,337</b>	<b>15,567,647</b>	<b>3,020,156</b>	<b>2,620,156</b>	<b>34,817,296</b>	<b>(7,371,229)</b>	<b>(15,336,351)</b>	<b>(3,192,850)</b>	<b>(2,892,850)</b>	<b>(28,793,280)</b>	<b>6,024,016</b>	

Forecast capital receipts	2020/21 BUDGET	2021/22 BUDGET	2022/23 BUDGET	2023/24 BUDGET	Total budget 2020/21 - 2023/24
	£	£	£	£	£
Right to Buy	(100,000)	(100,000)	(100,000)		(300,000)
Disinvestment - Sale of two mile bottom	(45,000)				(45,000)
Chapel Road land receipt	(215,000)				(215,000)
Breckland Bridge loan repayments Attleborough		(584,641)			(584,641)
Finance lease income	99,015	(14,543)	(100,780)	(104,534)	(120,842)
Asset Sale		(1,000,000)			(1,000,000)
Breckland Bridge Small Sites		(150,000)	(150,000)	(150,000)	(450,000)
22a Grenville way			(17,850)		(17,850)
Dilapidations receipt	(70,000)				(70,000)
<b>Total</b>	<b>(330,985)</b>	<b>(1,849,184)</b>	<b>(368,630)</b>	<b>(254,534)</b>	<b>(2,803,333)</b>

Funding	2020/21 BUDGET	2021/22 BUDGET	2022/23 BUDGET	2023/24 BUDGET	Total budget 2020/21 - 2023/24
	£	£	£	£	£
Revenue - ICT Strategy	(76,000)	(76,000)	(76,000)	(76,000)	(304,000)
Revenue - repay Waste Vehicles Purchase		(625,000)	(625,000)	(625,000)	(1,875,000)
Revenue - Roof and Asphalt	(31,115)				(31,115)
Revenue - G & I - ICT Agile	(45,000)	(20,000)	(20,000)	(20,000)	(105,000)
Revenue - G & I - Allocated balance				(1,000,000)	(1,000,000)
Revenue - G & I - Swaffham fees (was £30k)	(16,000)				(16,000)
Revenue - G & I - Elm Road		(388,030)			(388,030)
Revenue - G & I - Elizabeth House	(462,000)				(462,000)
Revenue - G & I - Elizabeth House Committee suite	(143,983)				(143,983)
Grant - Shipdham Land Release	(283,660)				(283,660)
Grant - Better Care Fund - Disabled Facilities Grant	(1,359,534)	(1,171,850)	(1,171,850)	(1,171,850)	(4,875,084)
Grant - Decent Homes	(50,000)	(23,992)			(73,992)
Grant - Snetterton power Upgrade (LEP)	(2,740,813)	(750,000)			(3,490,813)
Grant - housing Infrastructure Fund	(1,459,413)	(12,281,479)			(13,740,892)
S106 - Affordable Housing	(573,311)				(573,311)
S106 - Open Space	(130,400)				(130,400)
S106 - Attleborough Leisure			(1,300,000)		(1,300,000)
<b>Total</b>	<b>(7,371,229)</b>	<b>(15,336,351)</b>	<b>(3,192,850)</b>	<b>(2,892,850)</b>	<b>(28,793,280)</b>