

CAPITAL PROGRAMME

APPENDIX H

SCHEMES		19/20 FORECAST	2020/21 BUDGET (inc carry over)	2021/22 BUDGET	2022/23 BUDGET	2023/24 BUDGET	Total budget 2019/20 - 2023/24	2019/20 Funding	2020/21 Funding	2021/22 Funding	2022/23 Funding	2023/24 Funding	Total Funding 2019/20 - 2023/24	Net Breckland contribution	Comments
<b>Strategy and Governance - Funding Released</b>															
Shared Management ICT		164,801	-				164,801						-	164,801	Budget provision to complete PC refresh including Capita firewall & security
Superfast Broadband		950,000	-				950,000	(950,000)					(950,000)	-	This is a contractual commitment to provide a contribution to Norfolk's Better Broadband project. Paid October 2019
Total Strategy and Governance - Released		1,114,801	-	-	-	-	1,114,801	(950,000)	0	0	0	0	(950,000)	164,801	-
<b>Strategy and Governance - Funding NOT Released</b>															
ICT	NEW 370k	95,000	130,000	125,000	220,000	-	570,000	(76,000)	(76,000)	(76,000)	(76,000)	0	(304,000)	266,000	E200k was allocated in 19/20. Further funding is requested for ICT infrastructure work/cyclical items in future years.
Total Strategy and Governance - Not Released		95,000	130,000	125,000	220,000	-	570,000	(76,000)	(76,000)	(76,000)	(76,000)	0	(304,000)	266,000	
Total Strategy and Governance		1,209,801	130,000	125,000	220,000	-	1,684,801	(1,026,000)	(76,000)	(76,000)	(76,000)	0	(1,254,000)	430,801	

SCHEMES		19/20 FORECAST	2020/21 BUDGET (inc carry over)	2021/22 BUDGET	2022/23 BUDGET	2023/24 BUDGET	Total budget 2019/20 - 2023/24	2019/20 Funding	2020/21 Funding	2021/22 Funding	2022/23 Funding	2023/24 Funding	Total Funding 2019/20 - 2023/24	Net Breckland contribution	Comments
<b>Place - Funding Released</b>															
Decent Homes Grants		102,802	-				102,802	(102,802)					(102,802)	-	This is residual unringfenced grant funding and is a finite pot. The funding is used as part of the Council's RESTORE initiative to bring empty homes back into use.
Disability Adaptations (DFG's/Re-Able)		1,305,036	1,171,850	1,171,850	1,171,850	1,171,850	5,992,436	(1,305,036)	(1,171,850)	(1,171,850)	(1,171,850)	(1,171,850)	(5,992,436)	-	Assumes Better Care Funding continues at same level as 19/20
Public protection shared platform		33,665	-				33,665						-	33,665	New shared platform for Public Protection including data migration
PFI		-	-				-						-	-	Figure determined at year end (funded)
Temporary accommodation project - fees re construction (BDC)		13,700	18,500				32,200						-	32,200	Released at Finance Board 21/08/2019 for preliminary fees re construction procurement
Temporary accommodation project - purchase of property (S106)		269,250	-				269,250	(269,250)					(269,250)	-	£269,250 released to purchase a property in Thetford D33/19 - funded by S106 affordable housing sums. Report on refurbishment due in early 2020
S106 - North Pickenham Parish council - 3PL/2010/0742		7,375	-				7,375	(7,375)					(7,375)	-	S106 funding - D42/19
S106 - Dereham Town council - 3PL/2011/1177		7,856	-				7,856	(7,856)					(7,856)	-	S106 funding - D27/19
S106 - Harling Bowls Club - 3PL/2010/0596		10,894	-				10,894	(10,894)					(10,894)	-	S106 funding - D32/19
S106 - Swaffham Town Council - 3PL/2012/0269		21,876	-				21,876	(21,876)					(21,876)	-	S106 funding - D34/19
S106 - Shipdham Parish Council - 3PL/2007/1234		6,178	-				6,178	(6,178)					(6,178)	-	S106 funding D38/19
S106 - East Tuddenham PC 3PL/2010/0226, 3PL/2013/0893, 3PL/2011/1142		6,440	-				6,440	(6,440)					(6,440)	-	S106 funding D39/19
S106 - East Tuddenham PC 3PL/2010/0226, 3PL/2013/0893, 3PL/2011/1142		5,600	-				5,600	(5,600)					(5,600)	-	S106 funding D39/19
S106 - Mundford Rec Grd 3PL/2014/0350		2,800	-				2,800	(2,800)					(2,800)	-	S106 funding D40/19
S106 - Narborough PC 3PL/2012/1093		21,371	-				21,371	(21,371)					(21,371)	-	S106 funding D41/19
S106 - Ashill Parish Council 3PL/2017/1077		4,057	-				4,057	(4,057)					(4,057)	-	S106 funding D42/19
S1406 - Bullock Park Management Committee 3PL/2007/1234		4,060	-				4,060	(4,060)					(4,060)	-	S106 funding D62/19
S106 - East Harling parish council 3PL/2010/0596		13,010	-				13,010	(13,010)					(13,010)	-	S106 funding D61/19
S106 - Thetford Town Council - Castle Park trail 3PL/2013/0310		12,110	-				12,110	(12,110)					(12,110)	-	S106 funding D63/19
S106 - Watton Sports association 3PL/2013/0995		4,407	-				4,407	(4,407)					(4,407)	-	S106 funding D60/19
S106 - Necton Parish Council 3PL/2012/0833		5,208	-				5,208	(5,208)					(5,208)	-	S106 funding D64/19
S106 - Swaffham Town Council 3PL/2012/0269		171,232	-				171,232	(171,232)					(171,232)	-	S106 funding d70/19
Housing Infrastructure Fund - Thetford		498,050	2,203,993	11,251,519			13,953,562	(498,050)	(2,203,993)	(11,251,519)			(13,953,562)	-	Council 19/9/2019 - £14m grant to support delivery of expanded power utility provision in Thetford, in association with delivering the Kingsfleet Sustainable Urban Extension (SUE) and other major housing and employment growth. Profiling likely to change as project progresses.
Total Place - Released		2,526,976	3,394,343	12,423,369	1,171,850	1,171,850	20,688,388	(2,479,611)	(3,375,843)	(12,423,369)	(1,171,850)	(1,171,850)	(20,622,523)	65,865	
<b>Place - Funding NOT Released</b>															
Leisure Strategy	NEW			300,000			300,000						-	300,000	Funding of £1.5m has been secured for phase 1 of the Gym Conversion at the Academy site with no BDC contribution. Phase 2 works are under discussion and options within the town are being considered and may require a BDC contribution
Temporary accommodation project - (S106)			382,846				382,846	(382,846)					(382,846)	-	This budget line represents the available S106 monies for affordable housing. £269,250 released for purchase of property
Temporary accommodation project - (BDC)			493,076				493,076						-	493,076	£32,200 released for purchase costs of property (released Finance Board August 2019). This balance is available for refurbishment of property subject to report on due in early 2020.
Temporary Accommodation project (G & I)	NEW		388,030				388,030	(388,030)					(388,030)	-	Shortfall in Temporary accommodation project funded from Growth & Investment (G&I) reserve. Should additional S106 receipts be invoiced and paid this will reduce the contribution from the G & I reserve.
Waste vehicle purchases	NEW		5,000,000	-			5,000,000		(625,000)	(625,000)	(625,000)	(625,000)	(1,875,000)	3,125,000	Provisional sum for purchase of waste vehicles and equipment for new contract. Budget assumes a repayment of £625k per year over 8 years from contract savings but this will be reviewed before being applied to ensure the most appropriate use of any revenue saving.
Total Place - Not Released			6,263,952	300,000	-	-	6,563,952	0	(770,876)	(625,000)	(625,000)	(625,000)	(2,645,876)	3,918,076	
Total Place		2,526,976	9,658,295	12,723,369	1,171,850	1,171,850	27,252,341	(2,479,611)	(4,146,719)	(13,048,369)	(1,796,850)	(1,796,850)	(23,268,400)	3,983,941	

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<b>Commercialisation - Funding Released</b>															
LABV- Riverside Regeneration		-	212,639				212,639						-	212,639	Balance of budget is for fit out of remaining units plus retention sum.
Snetterton Power Upgrade		500,000	3,070,017				3,570,017	(500,000)	(3,070,017)				(3,570,017)	-	Council in May 17 approved that the Council accepted a Grant from the Local Enterprise Partnership (LEP) and Business Rates Pool (BRP) to deliver the Snetterton Power upgrade. Additional BRP funding agreed October 2019. Spend delayed but spend and funding carried over to 2020/21
Commercial Property Rolling Maintenance 19/20		190,283	-	-	-	-	190,283						-	190,283	Primarily for maintenance works at Minstergate Thetford, Turbine Way Swaffham & Lubeck Road, Kings Lynn.
Investment Strategy purchase of land Swaffham (G & I)		85,000	-				85,000	(85,000)					(85,000)	-	Purchase of Land completed in July 2019. Separate bid for development of site (£762,100)
Investment Strategy Development of land, Swaffham (G & I)	NEW	30,000					30,000	(30,000)					(30,000)	-	Turbine Way new units. Land purchased in July 19. Potential income following development of £35k from 2023/24 (6months in 22/23). Some fees due 2019/20
Investment Strategy - Fess re land transfer Swaffham	NEW	50,000					50,000						-	50,000	Fees in respect of Land Transfer Swaffham
Public Lighting		198,651	-	-			198,651						-	198,651	First phase of replacing concrete columns and steel lanterns across the district (primarily Watton, Attleborough and Swaffham in phase 1). Further phases planned in future years to address condition of all lighting columns.
Car park resurfacing		262,106	-				262,106						-	262,106	Theatre Street Swaffham. Released Finance Board January 2019
Car parking ticket machines Attleborough & Swaffham		7,340	-				7,340	(7,340)					(7,340)	-	Balance to complete trial car parking enforcement
Air Conditioning, Elizabeth House, Dereham		40,000	-	-	-		40,000						-	40,000	£40k released at July Finance Board bringing forward £10k from 2020/21
Shipdham Land Release Grant		300,000					300,000	(300,000)					(300,000)	-	Grant was received in 17/18 (One Public Estate) to release land for development. Shipdham development is part of Breckland Bridge business plan approved at Council 31/10/2019. Work has begun on site investigations and surveys.
Elizabeth House alterations/committee suite (G & I)	NEW		788,705				788,705		(788,705)				(788,705)	-	Approved Council 31/10/2019 - fully funded from G & I reserve balance on basis of rental income expected following implementation of work smart 20:20
Total Commercialisation - Released		1,663,380	4,071,361	-	-	-	5,734,741	(922,340)	(3,858,722)	-	-	-	(4,781,062)	953,679	
<b>Commercialisation - Funding NOT Released</b>															
Commercial Property Rolling Maintenance 20/21 onwards		-	200,000	132,721	132,721	132,721	598,163						-	598,163	Total commitment based on condition survey info of £730,884 (20/21 - 24/25) - profile will change as condition survey info updated and only 20/21 is a firm amount - profile of future yrs will change
Investment Strategy Development of land, Swaffham (G & I)	NEW		732,100				732,100	(732,100)					(732,100)	-	Turbine Way new units. Land purchased in July 19. Income target of above 4% to be achieved following development from 23/24 (6months in 22/23). Some fees due 2019/20
Investment Strategy - build 2 new units next to Roman House Swaffham (G & I)	NEW		425,000	-			425,000	(425,000)					(425,000)	-	Roman House is empty (office use) - new units would be industrial where there is demand. Target income of above 4% to be achieved (6 months 22/23)
Investment Strategy - Extension 11 Bertie Ward Way (G & I)	NEW	344,000	-				344,000	(344,000)					(344,000)	-	Extend for existing tenant but self contained so can be re-let. New lease proposed for 10 years for the three units - additional income from 22/23 (6 months in 21/22)
Investment Strategy - Investment reserve unallocated balance (G & I)	AVAILABLE	-	-	-	1,286,589	323,785	1,610,374			0	(1,286,589)	(323,785)	(1,610,374)	-	Growth & Investment reserve allocation to generate a minimum 4% return from investment in commercial assets.
Health Hub Dereham	AMENDED		2,000,000	-			2,000,000						-	2,000,000	Feasibility funded by One Public Estate programme suggests Breckland Business Centre Dereham could accommodate a health use and create additional revenue income per annum. Funding model and lease arrangements are still work in progress. Budget assumes a revenue return against this Capital investment
Car Parks resurfacing 19/20 - 20/21	NEW 100k		230,000	-			230,000						-	230,000	School Lane works being completed in 2019/20 but funding for Cowper Road carried over from 19/20 to 20/21 plus additional £100k for drainage works Cowper Road Dereham. Slot drainage is damaged and substandard
Estate Roads - works to bring roads up to an Adoptable standard	AMENDED		-	144,170	144,170	144,170	432,510						-	432,510	This is in respect of roads in Swaffham. An annual sum from 21/22 is allocated to bring roads up to an adoptable standard over a 5 year period. Regardless of adoption, the works are required to avoid more costly maintenance in the future.
Public Lighting			175,000	90,000	90,000	90,000	445,000						-	445,000	Replacement programme for concrete lights.
Air Conditioning, Elizabeth House, Dereham			20,000	20,000	20,000		60,000						-	60,000	To complete programme of replacement and make air conditioning more efficient and cost effective
Cowper Road Toilet block - conversion to retail unit	NEW		55,000				55,000						-	55,000	Empty town centre toilets currently attract £3k rates and wont be transferred to Dereham Town Council. Option to convert to retail unit.
Bridge Works Swaffham and Thetford	NEW		75,000				75,000						-	75,000	Maintenance works on Breckland owned bridges in Thetford and Swaffham
Total Commercialisation - Not Released		344,000	3,912,100	386,891	1,673,480	690,676	7,007,147	(344,000)	(1,157,100)	0	(1,286,589)	(323,785)	(3,111,474)	3,895,673	
Total Commercialisation		2,007,380	7,983,461	386,891	1,673,480	690,676	12,741,888	(1,266,340)	(5,015,822)	0	(1,286,589)	(323,785)	(7,892,536)	4,849,352	
<b>Capital loans</b>															
Breckland bridge shareholder loan Attleborough		411,342	173,299				584,641						-	584,641	Attleborough Loan agreed. Following approval of Breckland Bridge Extension (Council 31/10/2019) Further loans are approved in principle subject to projects reaching stage 2 approval. Loans will be added to capital programme upon approval and an indicative £2.5m rolling loan amount is approved
		411,342	173,299	-	-	-	584,641	-	-	-	-	-	-	584,641	
		6,155,499	17,945,055	13,235,260	3,065,330	1,862,526	42,263,671	(4,771,951)	(9,238,541)	(13,124,369)	(3,159,439)	(2,120,635)	(32,414,936)	9,848,735	-

Forecast capital receipts	19/20 FORECAST	2020/21 BUDGET	2021/22 BUDGET	2022/23 BUDGET	2023/24 BUDGET	Total budget 2019/20 - 2023/24
	£	£	£	£	£	£
Right to Buy	(100,000)	(100,000)	(100,000)	(100,000)	0	(400,000)
Disinvestment in underperforming assets			(415,140)			(415,140)
Disinvestment - Sale of two mile bottom	(45,000)					(45,000)
Sale of land Gressenhall	(70,000)					(70,000)
Chapel Road land receipt		(215,000)				(215,000)
Breckland Bridge loan repayments Attleborough		(584,641)				(584,641)
Finance lease income	(87,697)	(91,049)	(94,536)	(98,164)	(98,164)	(469,610)
Prory Close Sporle (auction)	(12,500)					(12,500)
St Andrews lane Necton	(17,208)					(17,208)
Heath Road Elsing	(12,500)					(12,500)
Asset Sale			(1,000,000)			(1,000,000)
3a Teasel Road, Attleborough	(46,250)					(46,250)
<b>Total</b>	<b>(391,155)</b>	<b>(990,690)</b>	<b>(1,609,676)</b>	<b>(198,164)</b>	<b>(98,164)</b>	<b>(3,287,849)</b>

Funding	19/20 FORECAST	2020/21 BUDGET	2021/22 BUDGET	2022/23 BUDGET	2023/24 BUDGET	Total budget 2019/20 - 2023/24
	£	£	£	£	£	£
Revenue - Superfast Broadband	(950,000)					(950,000)
Revenue - ICT Strategy	(76,000)	(76,000)	(76,000)	(76,000)		(304,000)
Revenue - car park machines	(7,340)					(7,340)
Revenue - repay Waste Vehicles Purchase			(625,000)	(625,000)	(625,000)	(1,875,000)
Revenue - G & I	(344,000)					(344,000)
Revenue - G & I	(30,000)	(732,100)				(762,100)
Revenue - G & I		(425,000)				(425,000)
Revenue - G & I				(1,286,589)	(323,785)	(1,610,374)
Revenue - G & I	(85,000)					(85,000)
Revenue - G & I		(388,030)				(388,030)
Revenue - G & I		(788,705)				(788,705)
Grant - Better Care Fund - Disabled Facilities Grant	(1,305,036)	(1,171,850)	(1,171,850)	(1,171,850)	(1,171,850)	(5,992,436)
Grant - Decent Homes	(102,802)					(102,802)
Grant - Snetterton power Upgrade (LEP)	(500,000)	(3,070,017)				(3,570,017)
Grant - Shipdham Land release Grant	(300,000)					(300,000)
Grant - housing Infrastructure Fund	(498,050)	(2,203,993)	(11,251,519)			(13,953,562)
S106 - North Pickenham Parish council - 3PL/2010/0742	(7,375)					(7,375)
S106 - Dereham Town council - 3PL/2011/1177	(7,856)					(7,856)
S106 - Harling Bowls Club - 3PL/2010/0596	(10,894)					(10,894)
S106 - Swaffham Town Council - 3PL/2012/0269	(21,876)					(21,876)
S106 - Shipdham Parish Council - 3PL/2007/1234	(6,178)					(6,178)
S106 - East Tuddenham PC 3PL/2010/0226, 3PL/2013/0893, 3PL/2011/1142	(6,440)					(6,440)
S106 - East Tuddenham PC 3PL/2010/0226, 3PL/2013/0893, 3PL/2011/1142	(5,600)					(5,600)
S106 - Mundford Rec Grd 3PL/2014/0350	(2,800)					(2,800)
S106 - Narborough PC 3PL/2012/1093	(21,371)					(21,371)
S106 - Ashill Parish Council 3PL/2017/1077	(4,057)					(4,057)
S1406 - Bullock Park Management Committee 3PL/2007/1234	(4,060)					(4,060)
S106 - East Harling parish council 3PL/2010/0596	(13,010)					(13,010)
S106 - Thetford Town Council - Castle Park trail 3PL/2013/0310	(12,110)					(12,110)
S106 - Watton Sports association 3PL/2013/0995	(4,407)					(4,407)
S106 - Necton Parish Council 3PL/2012/0833	(5,208)					(5,208)
S106 - Swaffham Town Council 3PL/2012/0269	(171,232)					(171,232)
S106 - Affordable Housing	(269,250)	(382,846)				(652,096)
<b>Total</b>	<b>(4,771,951)</b>	<b>(9,238,541)</b>	<b>(13,124,369)</b>	<b>(3,159,439)</b>	<b>(2,120,635)</b>	<b>(32,414,936)</b>

Capital Financing requirement	19/20 forecast	20/21	21/22	22/23	23/24
	£000's	£000's	£000's	£000's	£000's
Capital resources available @ beginning of year	4,863	5,613	13,074	11,306	10,730
Movement (Spend less funding & receipts)	(7,285)	(319)	(9,279)	(7,803)	(7,583)
CFR	(2,422)	5,294	3,795	3,503	3,147