

TITLE: Greater Thetford Delivery Plan

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PURPOSE: To discuss and agree the draft delivery plan for Greater Thetford

1. Background

The Greater Thetford Development Partnership has representation from parish, town, district and county government bodies and was set up to develop and deliver a vision for the Greater Thetford area which covers the communities in and around the parishes of Thetford, Croxton, Brettenham and Kilverstone.

2. Vision, Aim and Objectives

Vision	Greater Thetford: an outstanding place with opportunities for all
Aim	Develop Greater Thetford into a thriving, prosperous and attractive place to be
Objective 1	To seek and lobby for investment and improvement in strategic infrastructure
Objective 2	To promote the Greater Thetford area as a 'destination of choice'
Objective 3	To improve access to health services and the ability of people to adopt healthier lifestyles with improved leisure and recreation opportunities
Objective 4	To revitalise Thetford town centre and improve connectivity with public and other forms of transport
Objective 5	To ensure a good supply and mix of quality housing with choice and opportunity for all
Objective 6	To encourage economic vitality in Greater Thetford and enhance education and learning opportunities to ensure residents can access jobs and skills near where they live

Each of the six objectives has a set of strategic actions, listed below in summary and then as a detailed delivery plan.

3. Strategic Delivery Actions

Objective 1 To seek and lobby for investment and improvement in strategic infrastructure	Objective 2 To promote the Greater Thetford area as a ‘destination of choice’	Objective 3 To improve access to health services and the ability of people to adopt healthier lifestyles with improved leisure and recreation opportunities	Objective 4 To revitalise Thetford town centre and improve connectivity with public and other forms of transport	Objective 5 To ensure a good supply and mix of quality housing with choice and opportunity for all	Objective 6 To encourage economic vitality in Greater Thetford and enhance education and learning opportunities to ensure residents can access jobs and skills near where they live
<p>1.1 To lobby for infrastructure improvements at Ely Junction</p> <p>1.2 To lobby and seek funds for improvements to A11/A14 junction and connectivity</p> <p>1.3 To support and make the case for rail and bus service improvements (inc. station) and bus/rail interchange</p> <p>1.4 To seek S106 related investment linked to Thetford SUE</p> <p>1.5 To lobby for Power and Utilities investment and improvements across Greater Thetford</p>	<p>2.1 To brand and market Greater Thetford’s offer as part of the Cambridge Norwich Tech Corridor</p> <p>2.2 To promote tourism with a strong and cohesive heritage and cultural offer</p> <p>2.3 To clearly understand and promote ‘offer’ to new businesses and residents</p> <p>2.4 To attract inward investment in key housing and employment sites (e.g. TEP)</p> <p>2.5 To promote strong community engagement and civic pride</p>	<p>3.1 To commission an analysis of health and social care needs</p> <p>3.2 To commission an analysis of primary and secondary health and social care provision</p> <p>3.3 To develop a detailed health and wellbeing action plan (based on evidence provided by health and social care needs and provision analysis)</p> <p>3.4 Provision of walking and cycling infrastructure and connectivity</p> <p>3.5 To promote recreation and leisure opportunities and facilities</p>	<p>4.1 To enhance provision of walking and cycling infrastructure and connectivity to all modes of transport</p> <p>4.2 To revitalise the retail offer</p> <p>4.3 To improve the general attractiveness of the town centre</p> <p>4.4 To undertake a review of the public estate and ensure it is efficient and effective (one public estate)</p> <p>4.5 To review car parking and route management to ensure town centre is accessible</p> <p>4.6 To address ASB issues</p>	<p>5.1 To support delivery of Thetford SUE</p> <p>5.2 To regenerate existing estates/neighbourhoods and revitalise housing stock</p> <p>5.3 To ensure a mix of quality accommodation and tenure types is available across existing town and SUE to meet demand</p> <p>5.4 To ensure there is a coordinated approach to community asset provision</p>	<p>6.1 To raise attainment levels in Primary School education</p> <p>6.2 To sustain improvement in Secondary School education</p> <p>6.3 To promote and increase the number of apprenticeships available locally</p> <p>6.4 To review post-16 education (to include destinations of school leavers)</p> <p>6.5 To review Employers’ skills and recruitment requirements</p> <p>6.6 To support business development and growth in Greater Thetford</p>

1. TO SEEK AND LOBBY FOR INVESTMENT AND IMPROVEMENT IN STRATEGIC INFRASTRUCTURE

1.1	Actions	Timescale	Ownership
To lobby for infrastructure improvements at Ely Junction	Politicians from the eastern region continue to press Network Rail on progress on the updating of Ely North Rail junction	ongoing	GTDP
	<p>Progress:- Extensive scoping work has also been conducted during the past year to identify the best and most efficient way to upgrade the Ely North Junction which due to the layout of level crossings will also require the roads in the area to be included in any future improvement plan.</p> <p>Outcomes:- improved journey times across East Anglia, the Midlands and the North; more frequent train services, increased rail freight capacity.</p>		
	<p>Progress:-</p> <p>Outcomes:-</p>		
	<p>Progress:-</p> <p>Outcomes:-</p>		

1. TO SEEK AND LOBBY FOR INVESTMENT AND IMPROVEMENT IN STRATEGIC INFRASTRUCTURE

1.2	Actions	Timescale	Ownership
To lobby and seek funds for improvements to A11/A14 junction and connectivity	Highways England to be approached concerning A11 road and junction improvements	ongoing	GTDP
	Progress:- GTDP chair wrote to Highways England on 27 March 2018 requesting a meeting with them to discuss: <ul style="list-style-type: none"> - Potential designation of A11 and A14 as expressways - Options to promote improvements to the A11 junctions around Thetford and the junction of the A11 with the A14 to the north-east of Newmarket. Outcomes:- potential investment to improve A11 connectivity		
	Progress:- Outcomes:-		
	Progress:-		
	Outcomes:-		

1. TO SEEK AND LOBBY FOR INVESTMENT AND IMPROVEMENT IN STRATEGIC INFRASTRUCTURE

1.3	Actions	Timescale	Ownership
To support and make the case for rail and bus service improvements (inc. station) and bus/rail interchange	Additional Thetford Rail Station Parking has been investigated.	ongoing	GTDP
	<p>Progress:- a paper has been presented to the GTDP board to examine a proposal to use part of the existing allotment land on the north side of the railway tracks for additional parking. Next steps would require a full feasibility study.</p> <p>Outcomes:- potential for circa. 50 additional car parking spaces.</p>		
	S106 Thetford SUE relating to transport infrastructure	ongoing	BC
	<p>Progress:- The outline planning permission granted for the Thetford S.U.E. is associated with a Section 106 Legal Agreement which requires the following:</p> <ul style="list-style-type: none"> - Travel Plan Contribution of £2,600,000 (calculated as £520 per dwelling); - Travel Plan bond of £50,000 - Provision of alternative route and bus bridge by Joe Blunts Lane. <p>Outcomes:- Sub-Phase 1a of the development is underway but these contributions are not yet due.</p>		
	<p>Progress:-</p> <p>Outcomes:-</p>		

1. TO SEEK AND LOBBY FOR INVESTMENT AND IMPROVEMENT IN STRATEGIC INFRASTRUCTURE

1.4	Actions	Timescale	Ownership
To seek S106 related investment linked to Thetford SUE	Management of the SUE S106 agreement	ongoing	BC
	<p>Progress:- the current S106 agreement sets out the legal agreement between the land owners and Breckland Council as the planning authority. Breckland Council, as a member of the GTDP, will continue to work with its partners to ensure that this growth is well-managed and that the necessary services for new and existing residents are made available in a timely manner.</p>		
	<p>Outcomes:- the construction of additional schools and other local social amenities; improved cycle and pedestrian routes; new bus routes.</p>		
	Sub-Phase 1A	ongoing	BC
<p>Progress:- Sub-Phase 1A of Phase 1 of the Thetford Sustainable Urban Extension is underway following a grant of reserved matters planning permission in July 2018.</p>			
<p>Outcomes:- In particular this will involve the erection of 343 dwellings, the neighbourhood or local centre, proposed areas of public open space, both strategic and specific to the phase as well as the estates road, cycleways, footpaths, associated bus infrastructure, drainage works, domestic recycling point and other associated infrastructure necessary to bring forward this part of Phase 1A.</p>			
<p>Progress:-</p>			
<p>Outcomes:-</p>			

1. TO SEEK AND LOBBY FOR INVESTMENT AND IMPROVEMENT IN STRATEGIC INFRASTRUCTURE

1.5	Actions	Timescale	Ownership
To lobby for Power and Utilities investment and improvements across Greater Thetford	Thetford Power Capacity and Distribution Feasibility Study has been commissioned from UKPN. This will inform a strategy for electricity power in Thetford to support housing and employment growth.	Autumn 2019	BC
	Progress:- work has been commissioned from UKPN.		
	Outcomes:- The completed study will allow a strategy for electricity power generation and distribution across Greater Thetford to be designed.		
	TEP Delivery Plan includes work to secure power, water and sewage capacity to support development of the Thetford Enterprise Park	Autumn 2019	BC
	Progress:- there is a deliverable route to supply water and sewage capacity to the TEP, with Anglian Water being proactive in increasing capacities as demand emerges.		
	BC has plans in place to secure 1MVA of electricity capacity to support first developments on the TEP. The route to further capacity will depend on the findings of the feasibility study.		
Outcomes:- A delivery plan for utilities to support development on the TEP.			
Homes England funded scheme to provide electricity power to support the SUE 5,000 home development	2021-22	BC	
Progress:- negotiations are continuing with HE to agree the terms of the grant agreement. Market testing of potential suppliers is taking place to finalise the procurement strategy ahead of procuring a supplier for the works.			
Outcomes:- A new primary substation with sufficient capacity to support the planned housing development.			

2. TO PROMOTE THE GREATER THETFORD AREAS AS A 'DESTINATION OF CHOICE'

2.1	Actions	Timescale	Ownership
To brand and market Greater Thetford's offer as part of the Cambridge Norwich Tech Corridor	Thetford Enterprise Park to be included in the CNTC web based investor opportunities showcase	Spring 2019	CNTC
	Progress:- completed Outcomes:- Can be viewed at https://www.techcorridor.co.uk/opportunities/thetford-enterprise-park/		
	Spatial growth vision and detailed investment propositions for key locations in the Tech Corridor – including Thetford	Q3 2019	CNTC
	Progress:- in progress, BC will liaise with CNTC concerning the Thetford investment proposition Outcomes:- A detailed investment prospectus for Thetford, focusing on the TEP and SUE		
	Landing Package being developed with a 'red carpet service' for potential investors to insure that investors chose the region over other parts of the UK. Synergy with the NA LEP's current investment marketing activities.	Q4 2019	CNTC
Progress:- paper has been presented to the CNTC Partnership Board. Outcomes:- A consistent and joined up package to attract investors.			

2. TO PROMOTE THE GREATER THETFORD AREAS AS A 'DESTINATION OF CHOICE'

2.2	Actions	Timescale	Ownership
To promote tourism with a strong and cohesive heritage and cultural offer	Planning Policy	Sept 2019	BC
	Progress:- Policy EC 07 of the Breckland Local Plan supports the creation, enhancement and expansion of existing tourism attractions, and tourism infrastructure where this would enhance the existing tourism offer, benefit the local economy.		
	Outcomes:- The Local Plan is being progressed towards adoption by Full Council in September 2019. Policies within the Thetford Area Action Plan are being carried forward into the new document.		
	Tourism App	ongoing	BC
	Progress:- Development of a tourism App for the District showcasing each of the market towns and a variety of wider attractions is available for download on iOS and Android platforms. The App is called 'Breckworld'.		
Outcomes:- Sustainable platform to promote the visitor economy.			
	Visit Norfolk	ongoing	Visit Norfolk
Progress:- Interaction with Visit Norfolk to maximise opportunities through the development of the 'Visit East of England' brand.			
Outcomes:- Wider reach to promote the local visitor economy.			

2. TO PROMOTE THE GREATER THETFORD AREAS AS A 'DESTINATION OF CHOICE'

2.3	Actions	Timescale	Ownership
To clearly understand and promote 'offer' to new businesses and residents	Invest in Breckland Prospectus and Micro-site	Sept 2019	BC
	Progress:- development of an investment brochure and micro site focused on attracting new investment to key employment and housing sites. Outcomes:- creating a brand for developing the District.		
	Market Town Initiative	ongoing	BC
	Progress:- creation of a town centre fund providing the opportunity to attract new businesses through partnership working to ensure sustainability of our high streets whilst creating them as a place to work, live and play. Outcomes:- Sustainable town centres.		
	Progress:- Outcomes:-		

2. TO PROMOTE THE GREATER THETFORD AREAS AS A 'DESTINATION OF CHOICE'

2.4	Actions	Timescale	Ownership
To attract inward investment in key housing and employment sites	Thetford Enterprise Park is currently being promoted by Pigeon Investment Management on behalf of the Crown Estate	ongoing	Pigeon
	Progress:- there is one current enquiry for a development on the north-eastern side of the TEP.		
	Outcomes:- potential for a first anchor development on the TEP.		
	Marketing and Promotion	ongoing	GTDP
	Progress:- Report submitted to the GTDP board on 9 April 2018 presenting the opportunity to deliver a marketing campaign to raise Greater Thetford's profile with the primary aim on attracting skilling workers.		
Outcomes:- Next step would be a full business case. It was agreed that the GTDP board would take the lead.			
	Invest in Breckland Prospectus and Micro-site	Sept 2019	BC
Progress:- development of an investment brochure and micro site focused on attracting new investment to key employment and housing sites.			
Outcomes:- creating a brand for developing the District.			

2. TO PROMOTE THE GREATER THETFORD AREAS AS A 'DESTINATION OF CHOICE'

2.5	Actions	Timescale	Ownership
To promote strong community engagement and civic pride	Litter Picking	ongoing	BC
	Progress:- A number of litter picking groups are supported through the loan or purchase of equipment to help people, who have pride in their local area, keep them as attractive places to live and visit.		
	Outcomes:- Community groups supported to help develop community based initiatives and enhance the areas as a place to live and visit.		
	Progress:-		
	Outcomes:-		
Progress:-			
Outcomes:-			

3. TO IMPROVE ACCESS TO HEALTH SERVICES AND THE ABILITY OF PEOPLE TO ADOPT HEALTHIER LIFESTYLE WITH IMPROVED LEISURE AND RECREATIONAL OPPORTUNITIES

3.1	Actions	Timescale	Ownership
To commission an analysis of health and social care needs	Health and well-being reports	ongoing	NCC
	Progress:- Available at a ward level at https://www.norfolkinsight.org.uk/health-and-social-care/reports/		
	Outcomes:- Allows comparison of health and well-being across wards in Norfolk		
	Norfolk wide health profile	ongoing	NCC
	Progress:- latest profile is 2018 available at https://www.norfolkinsight.org.uk/wp-content/uploads/2018/12/DPH_Annual_Report_2018.pdf Outcomes:- Provides a baseline health assessment to inform on Norfolk's key health stats including life expectancy, healthy life expectancy, illness causes and lifestyle causes of ill health.		
Practice Level Health Data	ongoing	NHS	
Progress:- 2018 stats available at https://www.gpcontract.co.uk/browse/06Y/18%20			
Outcomes:- provides detailed illness stats at a practice level.			

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3.2	Actions	Timescale	Ownership
To commission an analysis of primary and secondary health and social care provision	Health Care Demand and Capacity Review	ongoing	Norfolk and Waveney STP
	Progress:- See https://www.norfolkandwaveneypartnership.org.uk/publication/key-documents/25-demand-and-capacity-review/file.html for a detailed summary of demand and capacity.		
	Outcomes:- Provides a detailed summary of the pressures in local health care provision.		
	Health Care Strategy	ongoing	Norfolk and Waveney STP
	Progress:- See https://www.norfolkandwaveneypartnership.org.uk/publication/key-documents.html for a list of key health strategies published by the STP.		
Outcomes:- Provides a summary of key STP strategies.			
Progress:-			
Outcomes:-			

3. TO IMPROVE ACCESS TO HEALTH SERVICES AND THE ABILITY OF PEOPLE TO ADOPT HEALTHIER LIFESTYLE WITH IMPROVED LEISURE AND RECREATIONAL OPPORTUNITIES

3.3	Actions	Timescale	Ownership
To develop a detailed health and wellbeing action plan (based on evidence provided by health and social care needs and provision analysis)	Requires an action plan to be developed	ongoing	GTDP
	<p>Progress:- Awaiting the collation of evidence from a health and social care needs and provision analysis.</p> <p>Outcomes:- A detailed health and wellbeing action plan for Greater Thetford.</p>		
	Planning Policy	Sept 2019	BC
	<p>Progress:- The Breckland Local Plan includes a policy (COM 02) that expects new developments to take appropriate steps to avoid/mitigate potential negative effects on the health of the population and facilitate enhanced health and wellbeing through the provision of conditions supportive of good physical and mental health. Where possible, new development should also seek to reduce disparities in health between different parts of Breckland by addressing detrimental environmental social and economic conditions.</p> <p>Outcomes:- The Breckland Local Plan is being progressed for adoption by the Full Council in September 2019.</p>		
	SUE S106 Contributions	ongoing	BC
<p>Progress:- The outline planning permission for the comprehensive mixed use extension to Thetford is associated with a legal agreement which includes the following:</p> <p>Primary Care contribution of £178.200 primary care facilities at Thetford Healthy Living Centre, Grove Surgery, The Surgery at School Lane or other facility within or in the vicinity of the site</p> <p>Outcomes:- Sub-Phase 1A of the development is underway but no contribution is due until the later phases.</p>			

3. TO IMPROVE ACCESS TO HEALTH SERVICES AND THE ABILITY OF PEOPLE TO ADOPT HEALTHIER LIFESTYLE WITH IMPROVED LEISURE AND RECREATIONAL OPPORTUNITIES

3.4	Actions	Timescale	Ownership
Provision of walking and cycling infrastructure and connectivity	<p>Thetford Transport Network Improvement Strategy is being undertaken. This includes consideration of walking and cycling connections within the town; and examination of potential solutions to some of the key issues.</p>	Autumn 2019	NCC
	<p>Progress:- draft strategy is being studied. Emerging issues include: The Walking and Cycling report looked at three routes which have the potential to be improved:</p> <ul style="list-style-type: none"> - Route A: London Road, from the commercial areas at the west of the town to the town centre. - Route B: Croxton Road, connecting the Thetford Urban Extension (west), existing residential areas, the Thetford Academy and town centre. - Route C: Kilverstone, connecting the Thetford Urban Extension (east), Kilverstone, other residential areas and the town centre. <p>Outcomes:- The completed strategy will be adopted by NCC after which consideration will be given as to how funding can be raised to implement the strategy.</p>		
	Thetford SUE	ongoing	BC
	<p>Progress:- Strategic Open Space and Formal Open Space provision is included in each phase of the Thetford SUE development.</p>		
	<p>Outcomes:- Sub-Phase 1A is underway</p>		
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3. TO IMPROVE ACCESS TO HEALTH SERVICES AND THE ABILITY OF PEOPLE TO ADOPT HEALTHIER LIFESTYLE WITH IMPROVED LEISURE AND RECREATIONAL OPPORTUNITIES

3.5	Actions	Timescale	Ownership
To promote recreation and leisure opportunities and facilities	Thetford SUE	ongoing	BC
	<p>Progress:- The outline planning permission for the comprehensive mixed use urban extension to Thetford green infrastructure, playing fields and other amenity areas. Strategic Open Space, Formal Open Space and Allotments will be provided in each phase.</p> <p>Outcomes:- Sub-Phase 1A is underway</p>		
	Breckland Leisure Centre & WaterWorld	ongoing	BC
	<p>Progress:- Breckland Leisure Centre & Waterworld continues to provide a wide range of leisure and recreational activities for the local community of Thetford. Other initiatives, such as the Thetford Park Run, have been supported to get started in the area.</p> <p>Outcomes:- A range of paid for and free to access leisure activities are available for the local communities to access.</p>		
	<p>Progress:-</p> <p>Outcomes:-</p>		

4. TO REVITALISE THETFORD TOWN CENTRE AND IMPROVE CONNECTIVITY WITH PUBLIC AND OTHER FORMS OF TRANSPORT

4.1	Actions	Timescale	Ownership
To enhance provision of walking and cycling infrastructure and connectivity to all modes of transport	<p>Thetford Transport Network Improvement Strategy is being undertaken. This includes assessing the implications on the transport network of future growth, and the likely infrastructure requirements; consideration of walking and cycling connections within the town; and examination of potential solutions to some of the key issues.</p>	Autumn 2019	NCC
	<p>Progress:- draft strategy is being studied. Emerging issues include: The Walking and Cycling report looked at three routes which have the potential to be improved:</p> <ul style="list-style-type: none"> - Route A: London Road, from the commercial areas at the west of the town to the town centre. - Route B: Croxton Road, connecting the Thetford Urban Extension (west), existing residential areas, the Thetford Academy and town centre. - Route C: Kilverstone, connecting the Thetford Urban Extension (east), Kilverstone, other residential areas and the town centre. <p>The technical work on congestion and connectivity has found that a number of junctions are currently at, or close to, capacity, or will be in the future given the growth in and around the town. These include A134 Brandon Road / London Road / A134 Bury Road (currently operating over capacity) and A1075 / Norwich Road / A1066 Mundford Road / A1066 Hurth Way Junction (over capacity in peak period in 2036, but phase 1 of the Thetford housing is expected to deliver improvements).</p> <p>The study also considered issues raised about traffic on Nuns' Bridges Road and found that future traffic growth is likely to cause lengthy queues and delays on this route. The study noted that that there is a key desire line for traffic from the north of the town, essentially between the A1088 and A134.</p> <p>Outcomes:- The completed strategy will be adopted by NCC after which consideration will be given as to how funding can be raised to implement the strategy.</p>		
	River and Riverside access to Town Centre	ongoing	Thetford Town Council

Progress:- The Little Ouse Waterspace Study includes proposals for 'park and glide' and 'park and walk/cycle' from new edge of town parking.

Outcomes:- Attractive alternative to the current centre of town car parking focus.

4. TO REVITALISE THETFORD TOWN CENTRE AND IMPROVE CONNECTIVITY WITH PUBLIC AND OTHER FORMS OF TRANSPORT

4.2	Actions	Timescale	Ownership
To revitalise the retail offer	ShopAppy online promotion and trading platform for local businesses	ongoing	BC
	Progress:- 16 Thetford businesses have signed up to the scheme.		
	Outcomes:- support local independent retailers		
	Planning Policy	Sept 2019	BC
	Progress:- Policy EC 05 of the Breckland Local Plan seeks to support and enhance the vitality of the District's hierarchy of centres and seeks to direct floorspace requirements in line with the breakdown in the 2017 retail study projections over the plan period. Thetford is identified as a Key Centre for development and change with a requirement for an additional 1,509m2 convenience, 2,986m2 comparison and 757m2 gross food and beverage floorspace.		
	<p>The Local Plan seeks to enhance local provision through focusing retail and leisure proposals within town centres, with retail uses focused within the Primary Shopping Areas. The development of additional retail floorspace outside of defined centres will be restricted where it fails the sequential and impact tests (except where it serves local need). Retail frontages and town centre boundaries are defined on the policies maps.</p> <p>In addition, the Local Plan town centre and retail strategy seeks to: Support the diversity of main town centre uses in order to enhance their continued vitality and viability with regard to retail, business, cultural and leisure services; Allow the appropriate provision of larger units in town centres through the amalgamation of units in order to attract those retailers requiring larger modern shop units as long as the overall retail mix is enhanced.</p>		
Outcomes:- The Breckland Local Plan is being progressed for adoption by the Full Council in September 2019.			
Progress:-			
Outcomes:-			

4. TO REVITALISE THETFORD TOWN CENTRE AND IMPROVE CONNECTIVITY WITH PUBLIC AND OTHER FORMS OF TRANSPORT

4.3	Actions	Timescale	Ownership
To improve the general attractiveness of the town centre	Planning Policy	Sept 2019	BC
	<p>Progress:- The Local Plan town centre and retail strategy seeks to: Deliver improvements to the built environment, including public realm, and streetscape. Encourage innovative design and improvements in local design quality. Both of which can contribute to developing a strong local identity and sense of place. Work with partners to support the active management of the larger town centres; and Promote better accessibility through improvements in pedestrian and cycle environment and the designation and management of car parking where it is demonstrated it will bring a positive improvement.</p>		
	<p>Outcomes:- The Breckland Local Plan is being progressed for adoption by the Full Council in September 2019.</p>		
	Market Town Initiative	Ongoing	BC
	<p>Progress:- creation of a town centre fund providing the opportunity to attract new businesses through partnership working to ensure sustainability of our high streets whilst creating them as a place to work, live and play.</p> <p>Outcomes:- Sustainable town centres.</p>		

4. TO REVITALISE THETFORD TOWN CENTRE AND IMPROVE CONNECTIVITY WITH PUBLIC AND OTHER FORMS OF TRANSPORT

4.4	Actions	Timescale	Ownership
To undertake a review of the public estate and ensure it is efficient and effective (one public estate)			
	Progress:-		
	Outcomes:-		
	Progress:-		
	Outcomes:-		
Progress:-			
Outcomes:-			

4. TO REVITALISE THETFORD TOWN CENTRE AND IMPROVE CONNECTIVITY WITH PUBLIC AND OTHER FORMS OF TRANSPORT

4.5	Actions	Timescale	Ownership
<p>To review car parking and route management to ensure town centre is accessible</p>	<p>Planning Policy</p>	<p>ongoing</p>	<p>BC</p>
	<p>Progress:- Government policy seeks to restrict levels of parking associated with new development in order to reduce the use of the private car and promote other more sustainable forms of transport. The provision of car parking can also affect the appearance of a development and result in an inefficient use of land. The NPPF allows planning authorities to set local parking standards taking into account of local circumstances. It is considered essential that an appropriate amount of parking is provided in new developments given the rural nature of Breckland and the current level of public transport provision within the District. In particular, adequate parking should be provided as part of residential developments.</p> <p>In terms of trip destination and commercial development there is more scope to manage travel patterns and reduce parking vehicle provision. Here the accessibility by other modes of transport and potential travel planning measures can support a reduced parking provision and enable a more efficient use of land.</p> <p>However, at both the home and point of destination, insufficient or inappropriately located parking can lead to problems of overspill parking from the development site onto surrounding streets and verges creating highway safety problems and unsightly environments.</p> <p>Outcomes:- In considering appropriate levels of parking, reference will be given to the parking provision standards as detailed in the Local Plan. Residential parking standards will be taken into account where necessary to manage the local road network and to avoid inappropriate on street parking. However, they will be applied flexibly having regard to local circumstances and proposals should reflect how they are to provide adequate off road parking.</p>		
	<p>Planning Policy</p>	<p>Sept 2019</p>	<p>BC</p>
	<p>Progress:- The Local Plan town centre and retail strategy seeks to promote better accessibility through improvements in pedestrian and cycle environment and the designation and management of car parking where it is demonstrated it will bring a positive improvement.</p> <p>Outcomes:- The Breckland Local Plan is being progressed for adoption by the full Council in September 2019.</p>		
<p>Progress:-</p> <p>Outcomes:-</p>			

4. TO REVITALISE THETFORD TOWN CENTRE AND IMPROVE CONNECTIVITY WITH PUBLIC AND OTHER FORMS OF TRANSPORT

4.6	Actions	Timescale	Ownership
To address ASB issues	Planning Policy	Sept 2019	BC
	<p>Progress:- The Breckland Local Plan (Policy COM 01) includes the following criterion that is a consideration in the design of new developments g. Is designed to reduce opportunities for crime and antisocial behaviour, creating safe, secure and accessible environments.</p> <p>Outcomes:- The Breckland Local Plan is being progressed for adoption by the Full Council in September 2019.</p>		
	Partnership with Norfolk Constabulary	ongoing	BC
	<p>Progress:- Continue to work in partnership with Norfolk Constabulary to tackle crime and ASB in the local area. The district Council currently has a shared, collocated, Operational Partnership Team based in Dereham that delivers a joined up service when tackling ASB issues. Wider than this, the Council is a partner in the County Community Safety Partnership and is working with the Police on issues such as County Lines and PREVENT.</p> <p>Outcomes:- To deliver a coordinated joined up ASB service with Norfolk Constabulary and ensure that the District and its towns are prepared for emerging issues.</p>		
	<p>Progress:-</p> <p>Outcomes:-</p>		

5. TO ENSURE A GOOD SUPPLY AND MIX OF QUALITY HOUSING WITH CHOICE AND OPPORTUNITY FOR ALL

5.1	Actions	Timescale	Ownership
To support the delivery of Thetford SUE	Enabling the delivery of affordable housing in Thetford	ongoing	BC
	<p>Progress:- Working with the land owners and utilising external expertise on development viability, the authority has secured a requirement for 15% of the new homes on Phase 1 of the Kingsfleet SUE to be delivered as affordable housing, with latter phases linked to a 10% requirement albeit with a ‘viability review’ mechanism that will enable the authority to seek a higher percentage if the viability of the scheme exceeds an agreed baseline.</p> <p>Officers are supporting Hopkins Homes and Pigeon with securing a housing association partner for delivery of the affordable housing requirement on Phase 1a.</p> <p>Outcomes:- The delivery of 75 new affordable homes on phase 1 of the Kingsfleet SUE.</p>		
	SUE Sub-Phase 1A	ongoing	BC
	<p>Progress:- Sub-Phase 1A of Phase 1 of the Thetford Sustainable Urban Extension is underway following a grant of reserved matters planning permission in July 2018.</p> <p>Outcomes:- This will include 343 residential dwellings. The dwelling mix is as follows:</p> <p><u>Market Housing (292 units)</u> 18 x apartments (1 bedroom); 16 x apartments (2 bedrooms); 33 x houses (2 bedrooms); 146 x houses (3 bedrooms); 75 x houses (4 bedrooms); 4 x houses (5 bedrooms).</p> <p><u>Affordable Housing (51 units)</u> 12 x apartments (1 bedroom); 23 x houses (2 bedrooms); 14 x houses (3 bedrooms); 2 x houses (4 bedrooms).</p> <p>Progress:-</p>		

Outcomes:-

5. TO ENSURE A GOOD SUPPLY AND MIX OF QUALITY HOUSING WITH CHOICE AND OPPORTUNITY FOR ALL

5.2	Actions	Timescale	Ownership
To regenerate existing estates/neighbourhoods and revitalise housing stock	Progress:-		
	Outcomes:-		
	Progress:-		
	Outcomes:-		
	Progress:-		
	Outcomes:-		

5. TO ENSURE A GOOD SUPPLY AND MIX OF QUALITY HOUSING WITH CHOICE AND OPPORTUNITIY FOR ALL

5.3	Actions	Timescale	Ownership
<p>To ensure a mix of quality accommodation and tenure types is available across existing town and SUE to meet demand</p>	<p>Affordable Homes</p> <p>Progress:- A number of projects are at various stages with a focus on supporting the delivery of new affordable homes in Thetford. These include</p> <ul style="list-style-type: none"> - £145,000 in funding from Breckland to support the delivery of new affordable homes at Bury Road, Thetford - Securing Homes England funding to support the delivery of new affordable homes at Kimms Belt, Thetford - Ongoing negotiations to secure 15% affordable housing on Phase 1 of the Kingsfleet SUE <p>Outcomes:-</p> <ul style="list-style-type: none"> - Delivery of 38 new affordable homes at Bury Road - Delivery of 24 new affordable homes at Kimms Belt 	<p>ongoing</p>	<p>BC</p>
	<p>SUE Sub-Phase 1A</p> <p>Progress:- Sub-Phase 1A of Phase 1 of the Thetford Sustainable Urban Extension is underway following a grant of reserved matters planning permission in July 2018.</p> <p>Outcomes:- This will include 343 residential dwellings. The dwelling mix is as follows:</p> <p>Market Housing (292 units)</p> <ul style="list-style-type: none"> 18 x apartments (1 bedroom); 16 x apartments (2 bedrooms); 33 x houses (2 bedrooms); 146 x houses (3 bedrooms); 75 x houses (4 bedrooms); 4 x houses (5 bedrooms). <p>Affordable Housing (51 units)</p> <ul style="list-style-type: none"> 12 x apartments (1 bedroom); 23 x houses (2 bedrooms); 14 x houses (3 bedrooms); 2 x houses (4 bedrooms). 	<p>ongoing</p>	<p>BC</p>

Progress:-

Outcomes:-

5. TO ENSURE A GOOD SUPPLY AND MIX OF QUALITY HOUSING WITH CHOICE AND OPPORTUNITY FOR ALL

5.4	Actions	Timescale	Ownership
To ensure there is a coordinated approach to community asset provision			
	Progress:-		
	Outcomes:-		
	Progress:-		
	Outcomes:-		
Progress:-			
Outcomes:-			

6. TO ENCOURAGE ECONOMIC VITALITY IN GREATER THETFORD AND ENHANCE EDUCATION AND LEARNING OPPORTUNITIES TO ENSURE THAT RESIDENTS CAN ACCESS JOBS AND SKILLS NEAR WHERE THEY LIVE

6.1	Actions	Timescale	Ownership
To raise attainment levels in Primary School education	<p>A district wide initiative to support schools around the development of a broader curriculum offer. Currently progress from KS1 to KS2 in Breckland is below the Norfolk and National averages and is the lowest Norfolk district in both writing and mathematics. Breckland has the lowest proportion of primary phase schools judged good or outstanding (67.3%) and the highest proportion of schools risk categorised as red (44%).</p>	tbc	NCC
	<p>Progress:- NCC is developing a strategy to improve the educational landscape in Breckland and to support a greater link between district and County initiatives. This will include improving school to school support and mentoring capacity.</p> <p>Outcomes:- to raise Thetford and Breckland Primary School attainment standards above the Norfolk and National averages.</p>		
	<p>Progress:-</p> <p>Outcomes:-</p>		
	<p>Progress:-</p> <p>Outcomes:-</p>		

6. TO ENCOURAGE ECONOMIC VITALITY IN GREATER THETFORD AND ENHANCE EDUCATION AND LEARNING OPPORTUNITIES TO ENSURE THAT RESIDENTS CAN ACCESS JOBS AND SKILLS NEAR WHERE THEY LIVE

6.2	Actions	Timescale	Ownership
To sustain improvement in Secondary School education	<ul style="list-style-type: none"> - Link schools in the district through and educational perspective on the 'One district, five towns' initiative. - All schools encourages to develop a wider community approach to their careers advice and guidance offer, through stronger links with parents and local businesses. - Investigate the underlying causes for the relatively high proportions of pupil movement and growth of home education. 	tbc	NCC
	<p>Progress:- NCC's Children Services Partnership Adviser has offered to meet with the GTDP to discuss plans for improving education in Thetford.</p>		
	<p>Outcomes:- Improved outcomes at KS4 and KS5.</p>		
	<p>Skills Engagement Officers - Breckland</p>	ongoing	BC
	<p>Progress:- creation of two fixed term posts for 2 years concentrating on engaging and linking schools, education providers and businesses together; creating opportunity for a local skilled workforce.</p> <p>Delivery of careers advice and guidance to support career aspirations, linking direct with businesses to review local skills gaps and showcase opportunity.</p> <p>Outcomes:- Creating a higher skilled local workforce.</p>		
<p>Progress:-</p>			
<p>Outcomes:-</p>			

6. TO ENCOURAGE ECONOMIC VITALITY IN GREATER THETFORD AND ENHANCE EDUCATION AND LEARNING OPPORTUNITIES TO ENSURE THAT RESIDENTS CAN ACCESS JOBS AND SKILLS NEAR WHERE THEY LIVE

6.3	Actions	Timescale	Ownership
To promote and increase the number of apprenticeships available locally	Apprenticeship Training Agency	ongoing	NCC
	Progress:- NCC is seeking to upscale the pilot ATA to a wider cohort including 18+ to support individuals and employers in gaining the benefits of employing an apprentice.		
	Outcomes:- Increase the number of apprenticeships and the number of businesses employing apprentices.		
	Levy Sharing Initiative	ongoing	NCC
	Progress:- NCC is working with the LEP and Suffolk to develop a levy sharing initiative to support SMEs in Norfolk.		
Outcomes:- Increase the number of apprenticeships and the number of businesses employing apprentices.			
Apprenticeship marketing and brokerage	ongoing	NCC	
Progress:- 1. Working in partnership to develop a campaign targeting SMEs to raise awareness of and sign up on to the digital account system to access funding for apprenticeship training. 2. Launching a wider marketing campaign to encourage SMEs to take on apprentices. 3. Planning to develop a brokerage service to match employers to potential apprentices.			
Outcomes:- Increase the number of apprenticeships and the number of businesses employing apprentices.			

6. TO ENCOURAGE ECONOMIC VITALITY IN GREATER THETFORD AND ENHANCE EDUCATION AND LEARNING OPPORTUNITIES TO ENSURE THAT RESIDENTS CAN ACCESS JOBS AND SKILLS NEAR WHERE THEY LIVE

6.4	Actions	Timescale	Ownership
To review post-16 education (to include destinations of school leavers)	<p>Although some recovery of educational standards and outcomes takes place at KS4, there is a further dip in outcomes at KS5 and low levels of HE participation. It would be worth conducting some further research into the reasons for this and mapping the range of appropriate alternatives available.</p>	tbc	NCC
	<p>Progress:- NCC's Children Services Partnership Adviser has offered to meet with the GTDP to discuss plans for improving education in Thetford.</p> <p>Outcomes:- Raise post-16 outcomes; ensure that routes to HE level education are better understood.</p>		
	<p>Addressing the skills deficit of residents through the promotion of training opportunities through a tiered approach.</p> <ul style="list-style-type: none"> - at entry / L1, L2 to offer opportunities for adults who are currently unemployed or in low wage, low skill jobs to gain access to higher value job opportunities, - at higher levels L3-L7 to offer opportunities to adults whose careers have stalled in progression or who lack the specific skills to access high wage opportunities. <p>Both of these approaches could be developed by working in cooperation with training providers and colleges locally, to make best use of the current training provision on offer.</p>	tbc	NCC
	<p>Progress:- NCC's Children Services Partnership Adviser has offered to meet with the GTDP to discuss plans for improving education in Thetford.</p> <p>Outcomes:- higher skilled workforce.</p>		
<p>Progress:-</p> <p>Outcomes:-</p>			

6. TO ENCOURAGE ECONOMIC VITALITY IN GREATER THETFORD AND ENHANCE EDUCATION AND LEARNING OPPORTUNITIES TO ENSURE THAT RESIDENTS CAN ACCESS JOBS AND SKILLS NEAR WHERE THEY LIVE

6.5	Actions	Timescale	Ownership
To review Employers' skills and recruitment requirements	<p>Breckland 4Jobs is a voluntary project that aims to work with local employers and young people to reduce youth unemployment across the district</p>	ongoing	DWP/BC
	<p>Progress:- Launched in Thetford by Liz Truss MP in April 2018. To date, the scheme has seen 76 individual referrals across 42 businesses, a Young person Market Place and an Open Door business event in Thetford.</p>		
	<p>Outcomes:- A pathway to reducing youth unemployment</p>		
	<p>Hass Programme is a pilot training programme for individuals who are seeking employment, to train as CNC operators and setters.</p>	ongoing	DWP, Warren Services, WSC and HAAS Machinery
	<p>Progress:- Pilot programme has been advertised within local jobs centres and promoted throughout the business community through business forums and local businesses.</p>		
	<p>Outcomes:- A pathway to getting people into skilled employment</p>		
	<p>Place 21 has a focus on getting 50 individuals into work within Thetford businesses through partnership working within the business forum</p>	ongoing	WSC, Thetford Business Forum
	<p>Progress:-</p>		
<p>Outcomes:- A pathway to reducing unemployment</p>			
<p>Demand-led Skills Support Programme including those affected by redundancies</p>	ongoing	NCC	
<p>Progress:- undertaking company needs analysis and robust initial assessment of skills needs in the business. Deliver vocational training, which can be either accredited or non-accredited, full qualifications or just units of qualifications, to support individuals into higher levels of training and workplace progression.</p>			
<p>Training will be address basic skills needs, as well as intermediate (Level 2) and higher level skills (equivalent to Level 3 or above) to help employers close identified skills gaps and shortages.</p>			
<p>Programme will help businesses to develop skills levels which staff needs so that the company can compete in the market. All training is free of charge.</p>			

Outcomes:- raising workplace skills.

Employer Engagement Project ICT/Digital a project designed to get under the skin of the sector skills plan to establish the skills needs of ICT companies and to facilitate solutions

ongoing

NCC

Progress:- a researcher who will engage with companies throughout Norfolk.

Outcomes:- better understand Employers' skills and recruitment requirements for the ICT/Digital sector.

Vattenfall engagement to encourage and support SMEs to gear up to be supply chain ready for on shore works for the Norfolk Vanguard and Norfolk Boreas windfarms

ongoing

NCC

Progress:- Holding a series of workshops to understand what support SMEs need, i.e. procurement support, collaboration opportunities, upskilling or reskilling, investment, capacity building etc. and then to provide tailored support in the key areas identified by business.

Outcomes:- develop supply chains for the off-shore wind farm sector.

Sector Skills Plans skills group an employer led group working through the recommendations of the sector skills plans

ongoing

NCC

Progress:- developing solutions with input from colleges, training providers and public sector, gearing up to bid for external funding opportunities

Outcomes:- skills training better aligned to employers' needs.

Technical Skills Legacy Research

ongoing

NCC

Progress:- Norfolk & Suffolk County Councils have engaged a consultancy Pye Tait to research skills needs for the next 10-15 years in the wider construction sector from house building to major infrastructure projects.

Outcomes:- inform and shape future provision to ensure employers can access the skills they need

Institute of Technology Legacy

ongoing

LEP

Progress:- whilst the Institute of Technology bid was unsuccessful, colleges in the region are seeking ways to meet the skills needs in higher level technical skills as identified by employers during the collection of the evidence for the bid.

Outcomes:- meet the technical skills needs of employers.

6. TO ENCOURAGE ECONOMIC VITALITY IN GREATER THETFORD AND ENHANCE EDUCATION AND LEARNING OPPORTUNITIES TO ENSURE THAT RESIDENTS CAN ACCESS JOBS AND SKILLS NEAR WHERE THEY LIVE

6.6	Actions	Timescale	Ownership
To support business development and growth in Greater Thetford	Support businesses to locate expansion premises including a new Business Rates Rebate Scheme	ongoing	BC
	<p>Progress:- New business rates rebate scheme launched on 16 May 2019. Provides an incentive for businesses moving into new business premises as part of their expansion.</p> <p>Outcomes:- Supports attracting more businesses to set up in Thetford and Breckland. Encourages developers to invest in new office, industrial and logistics buildings.</p>		
	Planning Policy	Sept 2019	BC
	<p>Progress:- Policy EC 01 of the Breckland Local plan makes provision for at least 22Ha of employment land (consisting of the specific allocation identified in the Thetford AAP - Policy TH30)</p> <p>Outcomes:- The Breckland Local Plan is being progressed for adoption by the Full Council in September 2019.</p>		
	<p>Progress:-</p> <p>Outcomes:-</p>		