

SCHEMES	2013/14 Forecast	2014/15 revised (inc carry over from 13/14)	2015/16	2016/17	2017/18	2018/19	Total budget 2013/14 - 2018/19	Total Funding 2013/14 - 2018/19	Net Breckland contribution	Project information
HOUSING - Duncan Hall										
Disability Adaptations (DFG's/Re-Able)	673,000	603,800	603,800	603,800	603,800	603,800	3,692,000	(2,422,800)	1,269,200	Currently, Breckland funds 40% of the grant amount offered. The grants are mandatory and the Council has six months to determine an application and a further period to deliver. If not delivered and there is a backlog of applications, the Council is open to legal challenge. The number of cases is not diminishing and there has been no change in complexity. However, efficiencies are now being achieved through better procurement and reduced admin which means that more grants can be processed without increasing funding proportionately. Therefore from 2014/15, the proposal is that Breckland's contribution will be reduced and applied after the application of the CLG grant. This will be proposed as part of the capital budget setting process. The CLG grant is not guaranteed so it will be necessary to review grant levels annually and an assumed level will be included in the budget moving forward subject to approval. In addition to the legal risks, the demographics of Breckland are such that there are more elderly people, living longer and Breckland is a net importer of elderly people creating more demand.
Decent Homes Grants	180,000	224,079	81,338				485,417	(485,417)	-	This is residual un-ringfenced grant funding and is a finite pot. No further funding is on the horizon. The funding is used as part of the Council's RESTORE initiative to bring empty homes back into use. The Governments "Green Deal" funding has wider eligibility which has reduced the need to use this money on Insulation and Heating and the focus is now for bringing empty homes back into use. This budget also allows for small Enhance grants for minor repair works.
Affordable Housing - Old Goods Shed, Thetford	149,000						149,000	(149,000)	-	The scheme is designed to deliver 10 new affordable dwellings and is led by Havebury Housing Association. The spend is fully funded from S106 receipt under planning reference 3PL/2008/1548/F
Funding not yet released							-			
Affordable Housing	750,000	250,000					1,000,000	-	1,000,000	
							-			
ASSETS - Steve Udberg										
Commercial property Acquisition	1,249,087	-					1,249,087	-	1,249,087	
Asset Management Plan	230,000	230,000	230,000	230,000	230,000		1,150,000	-	1,150,000	2.3m annual backlog maintenance has been identified and this is an annual sum to address the backlog to maintain condition of CP units and secure rental income. This figure may reduce as more detailed work is done on condition surveys. The LABV arrangement does not contribute to reducing this budget in the early years, and it is not certain what impact it may have in the future. The figure may reduce as more detailed surveys are undertaken but at this stage the information available suggests this figure should remain in the budget.
Transfer of Play Areas - Thetford	174,270	-					174,270	-	174,270	Offer been made to TTC on their costed wish list of improvements, awaiting feedback from TTC on the offer. No solicitors have been instructed yet. The risk of not proceeding is that the Council has completed transfer of play areas in 3 other areas and in principle this transfer is agreed, subject to the detail being sorted. Discussions continue with Thetford Town Council re the offer made and a meeting will take place in October.
Transfer of play Areas Dereham	121,700	-					121,700	-	121,700	Solicitors have been instructed. Legal transfer is being prepared. The risk of not proceeding is that the Council may be liable for other parties fees.
Street Lighting	789,057	200,000					989,057	-	989,057	Options paper went to Executive in June including an assessment of risks for each option (H & S. Liabilities, Communications/public relations etc). Meetings have taken place with Town Councils in September to discuss options. Further meetings with Town Council's on 30th October to discuss further.
Scarring Water Meadows bridge	17,820	-					17,820	-	17,820	Project is completed - Remedial works - repair and refurbishment of pedestrian and cycle bridge to extend the life of the asset. This asset is on adopted open space at Scarring Watermeadows, Dereham
CCG Car Park Extension	20,000	-					20,000	(20,000)	-	This was originally the cost for release of the PFI land but Thetford Town Council are now leading the project. The budget is still earmarked for the project pending a decision on exactly how the skate park will be delivered.
Three legged bridge Thetford Riverside	43,000	-	-	-	-	-	43,000	-	43,000	Funding released. Tenders received and over budget therefore specification is being reviewed and retendered. Anticipated that a virement will be requested from car park budget underspend up to 20k. Risk of not proceeding is funding is for repairs/maintenance to bridge to avoid major replacement costs in the future.
Demolition Anchor Hotel	69,463	-	-	-	-	-	69,463	-	69,463	If Riverside project proceeds, it may not be necessary to spend this final amount as PP was awarded on basis of either demolition/landscaping or the development proceeding. At this time there have been delays because during excavation it was necessary to liaise with English Heritage on slab removal which has caused delays. Final spend is dependent on how Riverside project proceeds.

Funding not released yet										
Adoption of roads	25,000	479,000				504,000	-	504,000	Funding not yet released. Adoption of 3 x private commercial estate roads. The roads will need works to bring these assets up to adoptable standard for Highways Authority. Identified roads are: John Goshawk Road, Dereham Turbine Way/Brocks Road, Swaffham Tower Meadows, Swaffham This project will avoid future on-going costs for future maintenance and replacement and there will be savings on the future inspection regime. The project incorporates all tender consultancy costs to survey, bring up to standard, manage and tender works, adoption via NCC negotiation (50% paid on contract mgmt and 50% payment on successful adoption). This is required due to lack of capacity in the Asset Management service. Executive requested a separate report with more information but a report to release funding is due around Q2 and this will give more detail on why funding is required.	
Car park resurfacing	116,000	136,000	136,000	136,000	136,000	660,000	-	660,000	Provision to allow the Council to continue it's five yr programme of car park improvements to avoid increasing R & M costs in revenue budget - ie avoid increasing revenue costs in future	
Riverside regeneration	-	6,448,049	-	-	-	6,448,049	-	6,448,049	Residual planning issues still being resolved and delivery route for project still under discussion. Project now included within LABV	
Redcastle mound Path		50,000				50,000		50,000	It is expected that there will be a statutory obligation on the Council to protect this ancient monument. The Council owns the freehold and the mound is experiencing excessive wear. The Council may have a statutory obligation to repair	
Humbletoft adoption		100,000				100,000		100,000	Council has an obligation to adopt open space known as Humbletoft but the S106 does not include a sum for future maintenance. Proposal is to transfer land to Dereham Town Council with £100,000. Possible this could be funded from general Commuted sum of 165k that has no detail behind it - risk that this could be required in future but risk not considered significant.	
ICT - Kevin Rump										
Customer Services telephony - Dereham	27,420	-				27,420	-	27,420	2013-14 Balance of funding is to extend Mittel gateway to presence offices to allow extension of contact centre. Increase resilience around telephony. Risk of not proceeding is can't maximise staff capacity and could increase risks associated with Disaster Recovery. In addition, the Customer Services pre Assessment will indicate where any remaining money should be focussed. The remaining LAGAN budget of £7,255 which is also customer focussed has been vired to this project.	
Disaster Recovery	27,182	-				27,182	-	27,182	2013-14 Due to shared service arrangement the existing project between Dereham and Thetford is being reviewed with NCC and it still anticipated we need it for DR. Risk of not proceeding is that we rely on tapes - this is identified on ICT risk log and could impact on business continuity. There is an internal audit on Disaster Recovery in November 2013 which could highlight additional areas of focus.	

ICT Strategy /refresh											2013-14 =Government Connect (PSN) =£50k; Project to deliver Public Services Network. Funds required depending on the outcome of the initial assessment in September 2013 (Risk is failure to comply and disconnection of GCSx/DWP). Shared Management = 16k; Project to deliver shared management ICT improvements (risk is failure to improve experience for shared managers). Staff refresh = 50k; Project to address Microsoft XP being de-supported in April 2014 (risk is unsupported desktop hardware and exposure to security risks through unpatched desktops. Wireless technology = 20k; Project to implement wireless improvements at Eliz House (risk is failure to embrace new technology around mobility because of poor building wireless connectivity). Citrix = 15k; Project to improve the Citrix infrastructure at Breckland/NCC (risk is continuat
	151,000	173,483	100,000					424,483	-	424,483	
											2014/2015 - Telephony and networks = 70k; SIP trunking and improvements in telephony/network firewalls (risk is single point of failure in current ISDN30 telephone lines to the building). Members ICT = 50k; ICT roll out for next election (risk - embracing change through paperless working for members). Staff refresh = 50k; Continuation of staff refresh budget (risk is as above including budget to cover and needs to extending Microsoft XP cover post April 2014 for those machines not upgraded in time) Total = 171k
											2015/16 - 100k required for hardware refresh and DNA project at NCC (optional)
BDC and NCC ICT shared services	143,547	-						143,547	-	143,547	2013-14 The shared service infrastructure project has been rescope and the new price is £112,087. The balance of £31,460 is to remain in the budget because NCC are scoping a proposal for further virtualisation work. It is still anticipated that funding will be spent in 2013/14.
PLANNING AND HEALTH - Phil Adams											
Planning and Building Control	8,723	-						8,723	-	8,723	Residual spend on Planning and Building control project to finish the upgrade work on both hardware and software improvements., Work slightly behind schedule due to IT roll out. Anticipated completion 2nd quarter. This is funds supplied by Capita as part of their investment into the improvements
Environmental Health review	309,912	-						309,912	(107,567)	202,345	Costs associated with EH review. Staff restructure has been carried out, the IT now needs to follow to support the new structure. This capital spend is for hardware infrastructure work to both desktop, systems and software improvements, IT tender has been received and orders will be placed asap, some delay in IT infrastructure due to Cocco compliance issues which are being addressed, this project is a shared one with SHDC and the funding is split 67/33 (BDC/SHDC). The risk of not proceeding is that software system can't be purchased which will stop the customer interaction being implemented and the service efficiency that comes from that, in addition the staff structure has been built around the new IT system, without this investment neither can be achieved or delivered.
Air quality/noise monitoring equipment	26,484	-						26,484	-	26,484	Project complete
S106 payments out	22,060							22,060	(22,060)	-	£16,500 Necton RCC, £5,560 Beetley - These amounts are paid through the Capital programme but are fully funded
FINANCE - MARK FINCH											
Waveney and Suffolk ICT	9,109	-						9,109	(9,109)	-	Balance of budget. Awaiting final invoice
Integra E-Series and Attachment Manager	33,000	-						33,000	-	33,000	This will enable the financial management system to become web based and will increase accessibility and enable attachments and will reduce scanning and copying. The risks if we don't do it are: (1) The current version of Integra will become un-supported in the future (2) Managers can only access financial information when they are on site at Breckland & will not have access from anywhere else (i.e. Sth Holland) (3) Will continue to need storage space in future years for the invoices & accounting records. Order has been placed with IBS solutions.
Total Commissioning	5,365,834	8,894,411	1,151,138	969,800	969,800	603,800	17,954,783	(3,215,953)	14,738,830		
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COMMUNITIES - Riana Rudland										
Match funding - Eccles garrier Hall	2,369	-					2,369	-	2,369	Projects approved, offer letters issued, awaiting claims
Match Funding - Bawdeswell Village Hall	7,936	-					7,936	-	7,936	Projects approved, offer letters issued, awaiting claims
Match Funding - Westacre Theatre	20,000	-					20,000	-	20,000	Projects approved, offer letters issued, awaiting claims
Match Funding - Shipdham Church	20,000	-					20,000	-	20,000	Projects approved, offer letters issued, awaiting claims
Match Funding - East Harling Recreation Club	12,892						12,892		12,892	Projects approved, offer letters issued, awaiting claims
Funding not released yet										
Match funding - unallocated budget	255,032	100,000	100,000	100,000	100,000		655,032	-	655,032	The 13/14 Forecast spend is the unallocated sum built up from previous year underspends. A further 100k per annum is included in the budget. There is no schedule of projects against this unallocated sum. There is also 1.6m revenue funding allocated for match funding projects which could be used to finance capital match funding projects as well.
Joint use Agreement	60,000	-					60,000	-	60,000	Members have a choice whether to contribute to the roof replacement as per the Council's constitution. The contract does not make it clear if Breckland are contractually bound to pay towards capital improvements. The risks of not doing so are that the leisure centre may fall into disrepair and become unfit for use, this may also affect the residual value of the building of which Breckland are entitled to receive a percentage share of at the end of the agreement. We could also end up at arbitration with our partner should we choose not to contribute as they believe the council is liable for some of these costs. there is a risk that costs could increase in respect of both dual use centres - risk not yet quantified
Total Place and Governance	378,229	100,000	100,000	100,000	100,000	-	778,229	-	778,229	
Total Capital Programme Costs	5,744,063	8,994,411	1,251,138	1,069,800	1,069,800	603,800	18,733,012	(3,215,953)	15,517,059	

NB: There are projects included within the capital programme which are intended to be included in the LABV project (Full Council 3rd October 2013). Once we get further clarity on LABV over time, these projects could be removed from the capital programme.

Specific Funding	2013/14 Forecast	2014/15 revised (inc carry over from 13/14)	2015/16	2016/17	2017/18	2018/19	Total budget 2013/14 - 2018/19
			£	£	£	£	£
Disabled Facilities Grants	403,800	403,800	403,800	403,800	403,800	403,800	2,422,800
Decent Homes/Enhancement Loans and grants	180,000	224,079	81,338	-	-	-	485,417
Decent Homes/Enhancement Loans and grants	149,000	-	-	-	-	-	149,000
Skate Park	20,000	-	-	-	-	-	20,000
SHDC cont'n to E Health review	107,567	-	-	-	-	-	107,567
S106 Payments	22,060	-	-	-	-	-	22,060
ARP Waveney and Suffolk	9,109	-	-	-	-	-	9,109
Total	891,536	627,879	485,138	403,800	403,800	403,800	3,215,953

Forecast capital receipts	2013/14 Forecast	2014/15 revised (inc carry over from 13/14)	2015/16	2016/17	2017/18	2018/19	Total
			£	£	£	£	£
Castle Acre	745,000						745,000
Castle Acre	1,050,000	250,000					1,300,000
Easement Linmore Court	60,000						60,000
Land Sale PCT	25,000						25,000
Redcastle Furze Community Centre	60,000						60,000
Kenninghall Land sale	40,000						40,000
Right to Buy							-
Total	1,980,000	250,000	-	-	-	-	2,230,000

Forecast Capital Financing Requirement (CFR)						
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	£'000	£'000	£'000	£'000	£'000	£'000
Opening CFR	(2,227)	646	8,762	9,529	10,194	10,860
Spend in year	5,744	8,994	1,251	1,070	1,070	604
Receipts & funding in year	(2,871)	(878)	(485)	(404)	(404)	(404)
PFI Liability	(9,492)	(9,315)	(9,129)	(8,933)	(8,726)	(8,507)
PFI repayment	177	186	196	207	218	230
CFR - Underlying Borrowing requirement	(8,669)	(367)	596	1,468	2,352	2,783

The Capital Financing Requirement (CFR) is a measure of the Council's underlying need to borrow. Whilst this remains a negative figure there is no borrowing requirement. However once this figure becomes positive borrowing will be required