

CABINET OFFICE

SUMMARY OF SERVICES							
CODE	DESCRIPTION	2006/2007 ACTUAL £	2007/2008 ESTIMATE £	2007/2008 PROBABLE £	2008/2009 ESTIMATE £	2009/2010 ESTIMATE £	2010/2011 ESTIMATE £
004 0000 000	Business Planning	289,332	302,625	223,945	180,555	182,095	187,625
056 0000 000	Cabinet including Executive Members	163,694	193,705	172,425	181,990	186,865	192,685
056 0000 301	Corporate Development	931,190	946,125	976,180	921,360	936,760	974,225
056 0000 305	Full Council	20,788	21,855	20,510	21,565	21,915	22,610
056 0000 307	Services to Elected Members	539,189	628,205	597,965	603,680	599,295	607,335
056 0000 309	Scrutiny & Standards	244,141	261,325	244,135	256,770	259,240	270,010
056 0000 311	Subs to Local Authority Associations & Prov. councils	14,404	32,870	31,495	32,455	33,445	34,475
056 0000 317	Monitoring	63,814	66,070	57,545	47,835	47,730	47,820
059 0000 000	Council Mortgages	21,224	11,775	10,070	7,345	16,195	9,885
200 0000 000	General Expenses	(801,452)	(67,548)	(225,515)	(244,440)	(244,980)	(120,515)
305 0000 000	Local Elections	54,453	207,030	218,095	68,715	69,485	71,430
359 0000 000	Public Footpaths (Diversions and Obst.)	4,298	4,145	5,345	5,565	5,615	5,760
361 0000 000	Marketing & Communications	394,761	442,575	423,931	349,375	388,860	280,525
363 0000 000	People First Central Admin	37,603	74,920	75,570	79,145	79,375	82,450
364 0000 000	Corporate Policy	0	0	96,960	126,780	121,720	125,915
402 0000 000	Registration of Electors	115,529	116,880	125,285	111,600	112,410	115,610
554 0000 000	Central Financial Management Costs	330,252	362,585	339,730	340,101	326,993	341,313
562 0000 000	Pension Act (Retirement costs)	87,970	89,145	89,275	91,950	94,700	96,465
PORTFOLIO SUBTOTAL		2,511,190	3,694,287	3,482,946	3,182,346	3,237,718	3,345,623
Add	Contributions from Reserves						
	<u>Organisational Development Reserve</u>						
	Business Planning (004 0000 000)	10,000	0	3,500	0	0	0
	Business Planning (004 0000 000)	0	0	3,000	0	0	0
	Corporate Development (056 0000 301)	28,215	0	15,325	0	0	0
	Corporate Development (056 0000 301)	0	0	30,000	0	0	0
	Corporate Development (056 0000 301)	0	0	29,685	0	0	0
	Scrutiny (056 0000 309)	480	0	0	0	0	0
	General Expenses (200 0000 000)	33,171	0	0	0	0	0
	Marketing (361 0000 000)	20,562	0	15,000	29,000	0	0
	Marketing (361 0000 000)	0	0	20,000	0	0	0
	Corporate Policy & Performance (364 0000 000)	0	0	4,500	0	0	0
	Corporate Policy & Performance (364 0000 000)	0	0	5,000	5,000	5,000	0
	Corporate Policy & Performance (364 0000 000)	0	0	15,000	5,000	0	0
	<u>Safe and Healthy Reserve</u>						
	Business Planning (004 0000 000)	2,607	0	17,390	0	0	0
	<u>Star Chamber</u>						
	General Expenses (200 0000 000)	1,221,821	89,678	226,080	245,000	245,540	121,095
Less	Contributions to Reserves						
	<u>Organisational Development Reserve</u>						
	Corporate Development (056 0000 301)	(15,323)	0	0	0	0	0
	General Expenses (200 0000 000)	(403,000)	0	0	0	0	0
	Marketing (361 0000 000)	(15,000)	0	(29,000)	0	0	0
Add	Contributions to Salary Savings Reserve						
	Corporate Improvement (004 0000 000)	0	0	0	(3,270)	0	0
	Corporate Development (056 0000 301)	0	0	0	(17,180)	0	0
	Services to Elected Members (056 0000 307)	0	0	0	(420)	0	0
	Scrutiny (056 0000 309)	0	0	0	(2,040)	0	0
	Local Elections (305 0000 000)	0	0	0	(1,080)	0	0
	Marketing & Communications (361 0000 000)	0	0	0	(4,940)	0	0
	People First Central Admin (363 0000 000)	0	0	0	(1,560)	0	0
	Corporate Policy (364 0000 000)	0	0	0	(2,660)	0	0
	Registration of Electors (402 0000 000)	0	0	0	(1,310)	0	0
PORTFOLIO TOTAL TO GENERAL FUND SUMMARY		3,394,723	3,783,965	3,838,426	3,431,886	3,488,258	3,466,718
550 0000 000	Committee Services Trading Unit	373,049	379,965	347,230	366,305	370,325	383,550
556 0000 000	Financial Services	726,577	780,860	780,161	770,437	770,207	795,412
557 0000 000	Human Resources	383,071	357,240	411,915	356,980	336,655	349,695
559 0000 000	Internal Audit	71,140	80,300	94,350	106,210	93,810	98,655
560 0000 000	Legal Services	325,182	348,285	367,350	391,950	398,600	410,670
564 0000 000	Printing & Repographics Trading Unit	120,710	134,645	131,681	129,420	127,720	130,920
TRADING UNITS AND CENTRAL OVERHEADS		1,999,729	2,081,295	2,132,687	2,121,302	2,097,317	2,168,902
Add	Contributions from Reserves						
	<u>Organisational Development Reserve</u>						
	Financial Services (556 0000 000)	28,790	0	24,555	0	0	0
	Human Resources (557 0000 000)	23,323	0	37,595	0	0	0
	Human Resources (557 0000 000)	0	0	3,340	0	0	0
	Human Resources (557 0000 000)	0	0	13,450	20,200	190	0
	Human Resources (557 0000 000)	0	0	1,775	0	0	0
	Legal Services (560 0000 000)	38,762	0	0	0	0	0
	<u>Commercial Property Reserve</u>						
	Pension Act (562 0000 000)	0	0	7,300	0	0	0
Less	Contributions to Reserves						
	<u>Salary Savings Reserve</u>						
	Committee Services (550 0000 000)	0	0	0	(7,970)	0	0
	Financial Services (556 0000 000)	0	0	0	(15,090)	0	0
	Human Resources (557 0000 000)	0	0	0	(7,420)	0	0
	Legal Services (560 0000 000)	0	0	0	(5,690)	0	0
	Printing & Repographics (564 0000 000)	0	0	0	(1,870)	0	0
TRADING UNITS AND CENTRAL OVERHEADS		2,090,604	2,081,295	2,220,702	2,103,462	2,097,507	2,168,902

SERVICES

SUMMARY OF SERVICES							
CODE	DESCRIPTION	2006/2007 ACTUAL £	2007/2008 ESTIMATE £	2007/2008 PROBABLE £	2008/2009 ESTIMATE £	2009/2010 ESTIMATE £	2010/2011 ESTIMATE £
003 0000 000	Arts/Cultural Development	49,793	67,575	116,045	32,140	11,240	11,285
006 0000 000	Asset Management	298,067	529,415	364,165	410,655	375,250	387,685
007 0000 000	Business Development	207,446	225,170	293,435	320,370	322,580	333,035
051 0000 000	Car Parking Enforcement	2,309	5,310	5,640	6,020	6,090	6,245
052 0000 000	Car Parks	274,911	395,965	275,750	278,720	281,190	275,326
053 0000 000	Voluntary Sector	51,767	53,794	53,319	55,110	56,360	56,370
062 0000 000	Community Development	495,394	617,760	340,710	289,655	291,600	304,415
063 0000 000	Community Safety/CCTV	294,513	320,070	479,172	436,290	400,805	393,518
065 0000 000	CER Package	129,900	29,590	54,900	(1,465)	470	470
066 0000 000	Cultural Package	39,188	21,365	750	3,000	0	0
068 0000 000	Connecting Communities (PLO)	12,933	33,740	32,790	34,240	34,080	335
122 0000 000	Enabling	105,928	103,635	134,070	153,545	156,075	161,665
125 0000 000	Street Cleansing	1,029,840	1,030,114	981,085	1,007,410	1,003,150	1,011,796
204 0000 000	Gypsies & Travellers	11,081	32,890	42,390	32,385	32,385	32,400
251 0000 000	Health Improvement Agency	26,537	34,215	32,000	16,740	5,670	7,105
252 0000 000	High Street Dereham Project	13,972	43,094	9,159	(10,081)	(10,076)	(10,021)
254 0000 000	Energy Conservation	56,378	65,150	62,435	64,940	65,230	66,855
256 0000 000	Housing Enforcement	182,426	192,875	182,800	108,295	160,680	181,120
257 0000 000	Hostels	104,550	108,935	104,510	30,749	29,608	29,067
258 0000 000	Advice & Homelessness	406,878	537,315	472,660	437,380	435,025	448,865
260 0000 000	Grants & Loans	356,018	463,110	794,215	502,650	317,180	321,335
263 0000 000	Strategic Housing Manager/Housing Strategies	256,463	438,880	603,678	460,280	436,525	560,775
306 0000 000	PFI - Making Connections	3,128,693	1,256,635	1,481,026	1,384,238	1,413,658	1,453,183
350 0000 000	Sports Development	45,413	75,070	88,615	101,900	103,575	106,035
351 0000 000	Parks, Woods, Open Spaces, Play Areas	547,294	685,217	612,666	627,666	625,686	654,336
358 0000 000	Public Conveniences	137,401	178,710	194,115	8,960	8,985	9,205
360 0000 000	Public Lighting	97,007	95,000	88,445	92,230	94,655	97,530
362 0000 000	Partnership Development/Match Funding	2,308	2,640	0	0	0	0
401 4401 000	Mundford Road	(598)	0	1,075	1,075	1,075	1,075
405 0000 000	Roads & Footpaths	38,202	42,175	41,455	43,670	43,955	44,715
406 0000 000	REV Project	65,427	56,421	6,265	9,250	6,895	6,450
457 0000 000	Street Naming & Numbering	37,107	48,185	46,350	51,535	51,590	52,605
500 0000 000	Tourism	113,319	118,290	8,675	8,685	8,705	8,940
502 0000 000	Community Transport	801,714	782,470	888,189	736,607	758,016	781,858
503 0000 000	Waste Collection	1,411,824	1,728,570	1,671,301	1,696,731	1,869,530	1,911,990
561 2306 000	Office Accommodation - The Guildhall, Dereham	(104,466)	(93,215)	(160,890)	(157,895)	(159,335)	(158,853)
561 2315 000	Office Accommodation - Committee Suite, Dereham	45,142	66,895	41,995	42,870	46,065	46,288
561 4303 000	Office Accommodation - Breckland House, Thetford	(83,855)	(83,820)	(150,695)	(166,390)	(164,155)	(162,955)
565 0000 000	Projects	56,642	67,085	63,625	66,475	66,920	68,675
600 0000 000	Breckland Leisure Centre, Thetford	1,852	0	0	0	0	0
601 0000 000	Dereham Pool	2,391	0	0	0	0	0
603 0000 000	Attleborough Sports Hall	0	0	0	0	0	0
620 0000 000	Commercial Property	(1,818,040)	(1,179,315)	(2,005,510)	(2,085,555)	(2,211,725)	(2,330,511)
PORTFOLIO SUBTOTAL		8,931,069	9,268,980	8,352,380	7,131,080	6,975,212	7,170,212
620 0000 000	Commercial Property Trading Account	0	1,179,315	2,005,510	2,085,555	2,211,725	2,330,511
Add	Contribution from Reserves						
	<u>Organisational Development Reserve</u>						
	Arts/Cultural Development (003 0000 000)	33,000	0	0	0	0	0
	Asset Management (006 0000 000)	950	0	25,000	0	0	0
	Asset Management (006 0000 000)	0	0	7,550	0	0	0
	Business Development (007 0000 000)	6,000	0	9,000	0	0	0
	Business Development (007 0000 000)	0	0	5,700	0	0	0
	Business Development (007 0000 000)	0	0	10,000	0	0	0
	Community Safety (063 0000 000)	16,505	0	0	0	0	0
	CER Package (065 0000 000)	0	0	5,820	0	0	0
	Street Cleansing (125 0000 000)	6,980	0	10,000	0	0	0
	Health Improvement Agency (251 0000 000)	0	0	2,500	0	0	0
	Strategic Housing Manager (263 0000 000)	30,068	0	19,930	0	0	0
	Business Support Officer (263 0000 000)	0	0	12,760	22,760	220	0
	Sports Development (350 0000 000)	0	0	1,500	0	0	0
	Community Transport (502 0000 000)	53,382	0	0	0	0	0
	Waste Collection (503 0000 000)	0	0	40,000	0	0	0
	Office Accom - Committee Suite (561 2315 000)	2,590	0	0	0	0	0
	<u>PFI Reserve</u>						
	PFI (306 0000 000)	0	123,330	238,894	234,220	237,804	240,521
	<u>Match Funding Reserve</u>						
	Business Development (007 0000 000)	113,656	30,000	77,780	14,700	6,600	0
	CER Package (065 0000 000)	67,293	0	0	0	0	0
	Cultural Package (066 0000 000)	45,709	0	0	0	0	0
	Partnership Dev/Match Funding (362 0000 000)	157,004	55,120	165,415	15,095	4,925	0
	<u>Env Services Contract Reserve</u>						
	Waste Collection (503 0000 000)	0	0	15,440	22,870	6,540	0
	Commercial Property (620 0000 000)	0	(1,000)	0	0	0	0
	<u>Safe & Healthy Reserve</u>						
	Arts/Cultural Development (003 0000 000)	9,860	0	0	0	0	0
	Community Safety (063 0000 000)	18,093	0	3,460	0	0	0
	Enabling (122 0000 000)	25,000	0	0	0	0	0
	PFI (306 0000 000)	0	0	5,000	0	0	0
	Sports Development (350 0000 000)	1,000	0	0	0	0	0
CONTRIBUTIONS FROM RESERVES C/F		9,518,159	10,655,745	11,013,639	9,526,280	9,443,026	9,741,244

CONTRIBUTIONS FROM RESERVES B/F		9,518,159	10,655,745	11,013,639	9,526,280	9,443,026	9,741,244
	<u>Well Planned Place to Live</u>						
	Car Parks (052 0000 000)	6,270	30,085	10,930	0	0	0
	Strategic Housing Manager (263 0000 000)	0	0	0	0	0	0
	Parks, Woods, Open Spaces, Play Areas (351 0000 000)	1,500	0	0	0	0	0
	<u>LABGI Reserve</u>						
	Business Development (007 0000 000)	0	0	10,290	0	0	0
	Business Development (007 0000 000)	9,710	0	11,000	0	0	0
	Business Development (007 0000 000)	0	0	5,000	5,000	5,000	0
	Business Development (007 0000 000)	0	0	7,000	0	0	0
	REV Project (406 0000 000)	0	20,000	20,000	0	0	0
	<u>Commercial Property Reserve</u>						
	Public Conveniences (358 0000 000)	3,885	0	0	0	0	0
	Mundford Road (401 4401 000)	19,906	0	3,000	0	0	0
	Roads & Footpaths (405 0000 000)	535	0	0	0	0	0
	Office Accom - Breckland House (561 4303 000)	9,506	0	0	0	0	0
	<u>Prosperous Place Reserve</u>						
	Business Development (007 0000 000)	3,000	0	0	0	0	0
	Public Conveniences (358 0000 000)	28,011	0	0	0	0	0
	<u>DEFRA Reserve</u>						
	Street Cleansing (125 0000 000)	0	0	12,530	0	0	0
	Waste Collection (503 0000 000)	0	0	94,420	0	0	0
	<u>Breck House Capital Reserve</u>						
	Office Accom - Breckland House (561 4303 000)	18,650	0	19,330	0	0	0
Less	<u>Contributions to Reserves</u>						
	<u>Organisational Development Reserve</u>						
	Business Development (007 0000 000)	(10,000)	0	0	0	0	0
	Health Improvement Agency (251 0000 000)	(4,000)	0	0	0	0	0
	Tourism (500 0000 000)	(19,700)	0	0	0	0	0
	Waste Collection (503 0000 000)	(251,000)	0	0	0	0	0
	<u>PFI Reserve</u>						
	PFI (306 0000 000)	(741,637)	0	0	0	0	0
	<u>Env Services Contract Reserve</u>						
	Street Cleansing (125 0000 000)	(144,321)	(85,999)	(40,000)	(30,000)	(40,000)	(30,000)
	<u>Guildhall Capital Replacement Reserve</u>						
	Office Accom - The Guildhall (561 2306 000)	(79,537)	0	0	0	0	0
	<u>Breck House Capital Replacement Reserve</u>						
	Office Accom - Breckland House (561 4303 000)	(75,032)	0	0	0	0	0
	<u>Growth Point Status Reserve</u>						
	<u>DEFRA Reserve</u>						
	Street Cleansing (125 0000 000)	0	0	(12,530)	0	0	0
	Waste Collection (503 0000 000)	0	0	(94,420)	0	0	0
	<u>Salary Savings Reserve</u>						
	Arts/Cultural Development (003 0000 000)	0	0	0	(260)	0	0
	Asset Management (006 0000 000)	0	0	0	(5,930)	0	0
	Business Development (007 0000 000)	0	0	0	(5,510)	0	0
	Car Parks (052 0000 000)	0	0	0	(1,140)	0	0
	Community Development (062 0000 000)	0	0	0	(5,440)	0	0
	Community Safety/CCTV	0	0	0	(2,820)	0	0
	Connecting Communities (PLO) (068 0000 000)	0	0	0	(960)	0	0
	Enabling (122 0000 000)	0	0	0	(3,010)	0	0
	Street Cleansing (125 0000 000)	0	0	0	(4,340)	0	0
	Energy Conservation (254 0000 000)	0	0	0	(1,310)	0	0
	Housing Enforcement (256 0000 000)	0	0	0	(4,100)	0	0
	Hostels (257 0000 000)	0	0	0	(160)	0	0
	Advice & Homelessness (258 0000 000)	0	0	0	(9,270)	0	0
	Grants & Loans (260 0000 000)	0	0	0	(2,930)	0	0
	Strategic Housing Manager/Housing Strategies (263 0000 000)	0	0	0	(3,830)	0	0
	PFI (306 0000 000)	0	0	0	(1,540)	0	0
	Sports Development (350 0000 000)	0	0	0	(1,040)	0	0
	Parks, Woods, Open Spaces, Play Areas (351 0000 000)	0	0	0	(1,710)	0	0
	Public Lighting (360 0000 000)	0	0	0	(290)	0	0
	Roads & Footpaths (405 0000 000)	0	0	0	(590)	0	0
	Street Naming & Numbering (457 0000 000)	0	0	0	(950)	0	0
	Waste Collection (503 0000 000)	0	0	0	(3,860)	0	0
	Office Accommodation - The Guildhall (561 2306 000)	0	0	0	(860)	0	0
	Office Accommodation - Committee Suite (561 2315 000)	0	0	0	(330)	0	0
	Office Accommodation - Breckland House (561 4303 000)	0	0	0	(780)	0	0
	Projects (565 0000 000)	0	0	0	(1,460)	0	0
	Commercial Property (620 0000 000)	0	0	0	(2,650)	0	0
	<u>LABGI Reserve</u>						
	Business Development (007 0000 000)	(173,599)	0	0	0	0	0
	PORTFOLIO TOTAL TO GENERAL FUND SUMMARY	8,120,306	10,619,831	11,060,189	9,434,210	9,408,026	9,711,244
561 2417 000	Office Accommodation - Elizabeth House, Dereham	407,745	552,605	462,513	500,963	492,428	497,035
	TRADING UNITS AND CENTRAL OVERHEADS	407,745	552,605	462,513	500,963	492,428	497,035
Add	<u>Contributions from Reserves</u>						
	<u>Organisational Development Reserve</u>						
	Office Accommodation - Elizabeth House (561 2417 000)	1,409	0	0	0	0	0
Less	<u>Contributions to Reserves</u>						
	<u>Salary Savings Reserve</u>						
	Office Accommodation - Elizabeth House (561 2417 000)	0	0	0	(3,280)	0	0
	TRADING UNITS AND CENTRAL OVERHEADS	409,154	552,605	462,513	497,683	492,428	497,035

TRANSFORMATION

Appendix C

SUMMARY OF SERVICES							
CODE	DESCRIPTION	2006/2007 ACTUAL £	2007/2008 ESTIMATE £	2007/2008 PROBABLE £	2008/2009 ESTIMATE £	2009/2010 ESTIMATE £	2010/2011 ESTIMATE £
001 0000 000	Access for the Disabled	6,388	10,170	7,765	7,105	6,200	6,255
005 0000 000	Building Control	19,127	146,015	58,340	109,275	109,680	129,215
055 0000 000	Conservation/Historic Buildings	90,196	82,730	64,930	60,950	60,260	62,055
102 0000 000	Development Control	157,705	414,385	399,217	437,140	431,145	469,215
121 0000 000	Emergency Planning	109,100	115,480	108,400	90,580	82,945	87,515
124 0000 000	Enforcement	163,159	177,525	172,835	170,890	167,010	171,240
153 0000 000	Food Safety & Infectious Diseases	267,384	292,595	265,945	289,410	289,910	297,350
154 0000 000	Forward Planning	296,264	408,325	729,680	423,610	402,050	411,825
201 0000 000	General Health Support	243,612	288,730	261,995	245,095	218,930	229,945
203 0000 000	Grass Cutting (incl NCC Agency)	11,104	27,529	26,375	27,660	24,120	40,245
205 0000 000	General Environmental Services Expenses	67,404	41,335	67,755	17,495	16,545	16,580
250 0000 000	Occupational & corporate Health & Safety	238,311	278,365	303,015	297,935	281,750	263,265
300 0000 000	Land Charges	(145,753)	(66,850)	(104,910)	(104,305)	(107,550)	(104,100)
301 0000 000	Land Drainage, Sewers & Ditches	51,207	75,615	74,940	76,205	58,555	62,433
302 0000 000	Trees & Countryside	72,658	86,845	83,275	82,385	76,980	72,120
304 0000 000	Licensing	146,913	206,045	188,487	232,599	207,435	221,935
354 0000 000	Environmental Protection	436,826	461,690	485,910	466,652	467,130	483,075
355 0000 000	Customer Service Centres	353,436	325,005	348,955	322,080	319,630	328,265
356 0000 000	Pest Control & Dog Warden Service	158,384	182,385	172,360	185,270	184,405	188,045
404 0000 083	ARP Level 8 Training & Conference Facility	(234)	(2,080)	0	0	0	0
404 0000 084	Revenues Services - Housing Benefit Claims	(15,190)	125,356	101,613	124,890	159,683	159,683
404 0000 085	Revenues Servs - Council Tax - Breckland Partnership Costs	576,522	647,905	577,557	583,359	596,256	616,657
404 0000 086	Rev Servs - Housing Benefit Admin - Breckland Partnership Costs	1,265,114	1,255,170	1,341,094	1,397,732	1,412,297	1,458,080
404 0000 090	NNDR Cost of Collection - Breckland Partnership Costs	136,441	157,085	160,320	162,899	163,227	168,054
404 0000 091	Revenues Services - Council Tax - Direct Breckland Costs	62,887	73,565	140,745	118,000	111,850	108,280
404 0000 092	Revenues Servs - Housing Benefit Admin - Direct Breckland Costs	(891,617)	(800,315)	(785,965)	(839,190)	(831,956)	(856,976)
404 0000 093	NNDR Cost of Collection - Direct Breckland Costs	(92,771)	(71,425)	151,890	107,410	102,495	106,765
404 0000 094	East Cams	(28,584)	(216,834)	(168,759)	(187,363)	(214,923)	(221,394)
459 0000 000	Strategic Service Delivery	746,349	217,405	499,580	13,945	11,145	3,305
PORTFOLIO SUBTOTAL		4,502,342	4,939,752	5,733,344	4,919,713	4,807,203	4,978,931
Add	Contributions from Reserves						
	<u>Organisational Development Reserve</u>						
	Building Control (005 0000 000)	0	0	43,000	0	0	0
	Development Control (102 0000 000)	0	0	6,670	12,610	6,090	160
	Forward Planning (154 0000 000)	60,000	0	27,300	0	0	0
	Occupational & Corporate H&S (250 0000 000)	1,469	66,295	18,530	0	0	0
	Occupational & Corporate H&S (250 0000 000)	0	0	23,190	2,220	40	0
	Occupational & Corporate H&S (250 0000 000)	0	0	40,845	0	0	0
	Trees & Countryside (302 0000 000)	0	31,675	10,010	18,920	9,140	240
	Licensing (304 0000 000)	9,256	14,000	14,000	0	0	0
	Customer Service Centres (355 0000 000)	3,714	0	0	0	0	0
	Revenue Services - Council Tax (404 0000 085)	0	0	42,210	0	0	0
	Revenue Services - Council Tax (404 0000 085)	0	0	34,000	0	0	0
	East Cams (404 0000 094)	30,500	0	0	0	0	0
	Strategic Service Delivery (459 0000 000)	25,870	0	0	0	0	0
	Revenues Services - Housing Benefit Administration (404 0000 086)	0	0	0	79,094	0	0
	<u>Planning Delivery Grant</u>						
	Conservation/Historic Buildings (055 0000 000)	22,500	0	0	0	0	0
	Development Control (102 0000 000)	7,500	0	27,635	11,640	300	0
	Enforcement (124 0000 000)	8,930	10,190	9,490	5,900	60	0
	Forward Planning (154 0000 000)	87,968	77,370	82,205	111,190	10,010	310
	Forward Planning (154 0000 000)	0	0	18,286	65,507	120,878	15,329
	Trees & Countryside (302 0000 000)	39,216	41,425	52,620	40,910	30,515	630
	<u>Match Funding Reserve</u>						
	Trees & Countryside (302 0000 000)	10,511	10,825	18,265	0	0	0
	<u>Well Planned Place to Live</u>						
	Access for Disabled (001 0000 000)	500	0	0	0	0	0
	<u>Wensum Valley Reserve</u>						
	Trees & Countryside (302 0000 000)	4,215	0	44,600	0	0	0
	<u>LABGI Reserve</u>						
	Forward Planning (154 0000 000)	9,471	41,740	68,530	0	0	0
	Forward Planning (154 0000 000)	0	0	0	0	0	93,515
	<u>Growth Point Status Reserve</u>						
	Forward Planning (154 0000 000)	0	0	30,000	0	0	0
	<u>Commercial Property Reserve</u>						
	Strategic Service Delivery (459 0000 000)	65,739	324,725	371,354	0	0	0
CONTRIBUTIONS FROM RESERVES C/F		4,889,701	5,557,997	6,716,084	5,267,704	4,984,236	5,089,115

CONTRIBUTIONS FROM RESERVES B/F		4,889,701	5,557,997	6,716,084	5,267,704	4,984,236	5,089,115
<u>Less</u>	<u>Contributions to Reserves</u>						
	<u>Commercial Property Reserve</u>						
	Strategic Service Delivery (459 0000 000)	0	0	0	0	0	0
	<u>Planning Delivery Grant Reserve</u>						
	Forward Planning (154 0000 000)	(10,520)	0	(285,660)	0	0	0
	<u>Equipment R&R Reserve</u>						
	Environmental Protection (354 0000 000)	(2,678)	0	0	0	0	0
	<u>Wensum Valley Reserve</u>						
	Trees & Countryside (302 0000 000)	(48,814)	0	0	0	0	0
	<u>LABGI Reserve</u>						
	Forward Planning (154 0000 000)	0	0	(164,650)	0	0	0
	<u>Growth Point Status Reserve</u>						
	Forward Planning (154 0000 000)	(30,000)	(150,000)	0	0	0	0
	<u>Organisational Development Reserve</u>						
	Occupational & Corporate Health & Safety (250 0000 000)	(11,182)	(55,110)	(55,110)	0	0	0
	Housing Benefit Claims (404 0000 084)	(64,700)	0	0	0	0	0
	Revenue Services - Council Tax (404 0000 085)	(77,341)	0	0	0	0	0
	Revenues Services - Housing Benefit Administration (404 0000 086)			(79,094)	0	0	0
<u>Add</u>	<u>Contributions to Salary Savings Reserve</u>						
	Building Control (005 0000 000)	0	0	0	(14,340)	0	0
	Conservation/Historic Buildings (055 0000 000)	0	0	0	(1,080)	0	0
	Development Control (102 0000 000)	0	0	0	(22,410)	0	0
	Emergency Planning (121 0000 000)	0	0	0	(1,680)	0	0
	Enforcement (124 0000 000)	0	0	0	(2,690)	0	0
	Food Safety & Infectious Diseases (153 0000 000)	0	0	0	(6,110)	0	0
	Forward Planning (154 0000 000)	0	0	0	(5,390)	0	0
	General Health Support (201 0000 000)	0	0	0	(4,500)	0	0
	Grass Cutting (Incl NCC Agency) (203 0000 000)	0	0	0	(360)	0	0
	General Environmental Services Expenses (205 0000 000)	0	0	0	(930)	0	0
	Occupational & Corporate Health & Safety (250 0000 000)	0	0	0	(6,110)	0	0
	Land Charges (300 0000 000)	0	0	0	(2,730)	0	0
	Land Drainage, Sewers & Ditches (301 0000 000)	0	0	0	(1,230)	0	0
	Trees & Countryside (302 0000 000)	0	0	0	(1,960)	0	0
	Licensing (304 0000 000)	0	0	0	(5,640)	0	0
	Environmental Protection (354 0000 000)	0	0	0	(9,850)	0	0
	Customer Service Centres (355 0000 000)	0	0	0	(5,830)	0	0
	Pest Control & Dog Warden Service(356 0000 000)	0	0	0	(3,380)	0	0
	Revenues Services - Council Tax (404 0000 085)	0	0	0	(14,340)	0	0
	Revenues Services - Housing Benefit Administration (404 0000 086)	0	0	0	(29,070)	0	0
	NNDR Cost of Collection (404 0000 090)	0	0	0	(4,220)	0	0
	East Cams (404 0000 094)	0	0	0	(18,980)	0	0
	Strategic Service Delivery (459 0000 000)	0	0	0	(10)	0	0
PORTFOLIO TOTAL TO GENERAL FUND SUMMARY		4,644,466	5,352,887	6,131,570	5,104,864	4,984,236	5,089,115
067 0000 000	Customer	712,403	879,145	670,900	541,195	543,665	546,805
551 0000 000	Communication and Computing	1,434,236	1,842,160	1,660,600	1,537,170	1,547,085	1,571,410
555 0000 000	Central Admin Trading Unit	152,693	159,410	150,650	149,360	149,680	150,145
558 0000 000	Insurance Account	247,590	276,280	291,660	281,570	284,525	284,845
TRADING UNITS AND CENTRAL OVERHEADS		2,546,922	3,156,995	2,773,810	2,509,295	2,524,955	2,553,205
<u>Add</u>	<u>Contributions from Reserves</u>						
	<u>Organisational Development Reserve</u>						
	Customer (067 0000 000)	92,523	35,930	22,785	0	0	0
	Communication and Computing (551 0000 000)	31,148	0	15,000	0	0	0
	Communication and Computing (551 0000 000)	0	0	8,200	0	0	0
	Communication and Computing (551 0000 000)	0	0	31,000	0	0	0
	Communication and Computing (551 0000 000)	0	0	11,960	39,880	42,820	31,140
	Communication and Computing (551 0000 000)	0	0	0	0	0	200,000
	<u>E-Gov Reserve</u>						
	Communication and Computing (551 0000 000)	35,998	0	900	0	0	0
	<u>Insurance Reserve</u>						
	Insurance Account (558 0000 000)	5,973	2,000	2,000	2,000	2,000	2,000
<u>Less</u>	<u>Contributions to Reserves</u>						
	<u>Salary Savings Reserve</u>						
	Customer (067 0000 000)	0	0	0	(9,180)	0	0
	Communications & Computing (551 0000 000)	0	0	0	(7,190)	0	0
	Central Admin Trading Unit (555 0000 000)	0	0	0	(2,740)	0	0
	<u>Insurance Reserve</u>						
	Insurance Account (558 0000 000)	(55)	0	0	0	0	0
TRADING UNITS AND CENTRAL OVERHEADS		2,712,509	3,194,925	2,865,655	2,532,065	2,569,775	2,786,345