

Appendix One

Portfolio Listings

Leader	Economic and Commercial Services	Planning and Housing	Environment and Recycling
<ul style="list-style-type: none"> • External Affairs • Communications 	<ul style="list-style-type: none"> • Property • Economic Development • Asset Management • Car Parks • Facilities Management • Printing/Post/Reprographics 	<ul style="list-style-type: none"> • Planning Services • Housing Services 	<ul style="list-style-type: none"> • Waste and Recycling • Grounds Maintenance • Environmental Awareness • Clean Neighbourhoods • Environmental Crime • Environmental Protection • Environmental Health • Food Safety
Communities and Place Shaping	Transformation	Governance and Corporate Resources	
<ul style="list-style-type: none"> • Communities • Licensing (inc. Environmental Licensing) • Leisure, Sports and Culture • Member Services • Customer Services • Emergency Planning 	<ul style="list-style-type: none"> • Shared Services • Change Management • IT/ICT (inc. Business Improvement Teams and Business Development Managers) • Change Transformation (will require secondment of relevant expertise from HR, Finance and Performance Teams) 	<ul style="list-style-type: none"> • HR • Finance • Legal • Audit • Procurement and Contracts • Performance Monitoring • ARP/Revenues and Benefits 	