

## Appendix One

### Portfolio Listings

Leader	Economic and Commercial Services	Planning and Housing	Environment and Recycling
<ul style="list-style-type: none"> <li>• External Affairs</li> <li>• Communications</li> </ul>	<ul style="list-style-type: none"> <li>• Property</li> <li>• Economic Development</li> <li>• Asset Management</li> <li>• Car Parks</li> <li>• Facilities Management</li> <li>• Printing/Post/Reprographics</li> </ul>	<ul style="list-style-type: none"> <li>• Planning Services</li> <li>• Housing Services</li> </ul>	<ul style="list-style-type: none"> <li>• Waste and Recycling</li> <li>• Grounds Maintenance</li> <li>• Environmental Awareness</li> <li>• Clean Neighbourhoods</li> <li>• Environmental Crime</li> <li>• Environmental Protection</li> <li>• Environmental Health</li> <li>• Food Safety</li> </ul>
Communities and Place Shaping	Transformation	Governance and Corporate Resources	
<ul style="list-style-type: none"> <li>• Communities</li> <li>• Licensing (inc. Environmental Licensing)</li> <li>• Leisure, Sports and Culture</li> <li>• Member Services</li> <li>• Customer Services</li> <li>• Emergency Planning</li> </ul>	<ul style="list-style-type: none"> <li>• Shared Services</li> <li>• Change Management</li> <li>• IT/ICT (inc. Business Improvement Teams and Business Development Managers)</li> <li>• Change Transformation (will require secondment of relevant expertise from HR, Finance and Performance Teams)</li> </ul>	<ul style="list-style-type: none"> <li>• HR</li> <li>• Finance</li> <li>• Legal</li> <li>• Audit</li> <li>• Procurement and Contracts</li> <li>• Performance Monitoring</li> <li>• ARP/Revenues and Benefits</li> </ul>	