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BRECKLAND COUNCIL

At a Meeting of the

COUNCIL

Held on Thursday, 18 May 2017 at 10.00 am in the
Anglia Room, The Conference Suite, Elizabeth House, Dereham

PRESENT

Mr T. J. Ashby	Mr K. Martin
Mr S. Askew	Mrs S.M. Matthews
Mr S.G. Bambridge	Mrs K. Millbank
Mrs E. J. Bishop	Mrs L.H. Monument
Mr W.P. Borrett	Mr T. F. C. Monument
Councillor C. Bowes	Mr M. J. Nairn
Mr R. F. W. Brame	Mr J. Newton
Councillor M. Chapman-Allen	Mr J.W. Nunn
Mr S. H. Chapman-Allen	Mr D. R. R. Oliver
Mr H. E. J. Clarke	Mr R. R. Richmond
Mr J.P. Cowen	Mr W. R. J. Richmond
Mr D. M. Crawford	Mr M. S. Robinson
Mr P. M. M. Dimoglou	Mr J.D. Rogers
Mr R.W. Duffield	Mr F.J. Sharpe
Mr P.J. Duigan	Mr I. Sherwood
Mr K.S. Gilbert	Mr A.C. Stasiak
Councillor E. Gould	Mr M. Taylor
Mrs J. Hollis	Mr M. A. Wassell
Mr T. J. Jermy	Mrs A. M. Webb
Mr A.P. Joel	Mr N.C. Wilkin
Mr R.G. Kybird	Mr P. S. Wilkinson

In Attendance

Anna Graves	- Chief Executive
Maxine O'Mahony	- Executive Director of Strategy & Governance
Mark Stinson	- Executive Manager Governance (Deputy Monitoring Officer BDC)
Julie Britton	- Democratic Services Officer
Alex Chrusciak	- Director of Planning and Building Control (Capita)

Opening Remarks

The outgoing Chairman, Councillor Bill Borrett, said that it had been a great pleasure being the Chairman of Breckland Council and wished his successor every success for the ensuing year. He paid particular thanks to Colonel Duff and the Queen's Dragoon Guards for hosting his reception at Swanton Morley Barracks in March 2017 and to Serco for generously sponsoring the event. He also thanked Cannon Sally Theakston for conducting his Civic Service in January 2017.

The Chairman went on to present a cheque to his nominated charity SSAFA (Soldiers, Sailors, Airmen and Families Association); throughout his year as Chairman he had raised £3460.93. Mr Kevin Pallett, the Chairman of SSAFA Norfolk, was in attendance to receive the cheque and said a few words about the

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support they offered. He thanked the Chairman for selecting the charity and for the huge amount of money that had been raised.

The Chairman then went on to thank Alex Elliott who had been his secretary since the beginning of the year. He said that Alex had such a sunny attitude and nothing had been too much trouble for her and had been a joy to work with. A bouquet of flowers was presented to Leanne Neave in Alex's absence. Leanne then said a few words on behalf of Alex. The Chairman also presented flowers to his partner, Jules, for her support and truthful advice through the year.

71/17 CHAIRMAN (AGENDA ITEM 1)

Nominations were invited.

After being duly proposed and seconded and with no other nominations being made it was **RESOLVED** that Councillor Kate Millbank be appointed Chairman of the Council for the ensuing year.

Councillor Millbank signed the Declaration of Acceptance of Office.

Councillor Millbank in the Chair.

72/17 VICE-CHAIRMAN (AGENDA ITEM 2)

It was proposed and seconded that Councillor Richard Duffield be appointed Vice Chairman for the ensuing year.

It was **RESOLVED** that Councillor Richard Duffield be appointed Vice-Chairman for the ensuing year.

Councillor Duffield signed the Declaration of Acceptance of Office.

73/17 VOTE OF THANKS TO THE OUTGOING CHAIRMAN (AGENDA ITEM 3)

The new Chairman thanked Councillor Borrett on behalf of everyone. She felt that he had been a very dignified Chairman and would be a hard act to follow.

Councillor Crawford said Councillor Borrett had been a very fair Chairman and all the Council meetings had been very well run.

Councillor Jermy said that Councillor Borrett had attended all manner of functions during his time as Chairman and had been an excellent ambassador for Breckland.

On behalf of the Independent Group, Councillor Gilbert thanked Councillor Borrett for chairing the meetings and the way he had represented the Council with style and dignity.

Councillor Wassell echoed the comments made and said Councillor Borrett had done a fantastic job.

The retiring Chairman was presented with the ex-Chairman's medal to warm applause and he thanked everyone for their kind words.

74/17 APOLOGIES (AGENDA ITEM 4)

Apologies for absence were received from Councillors Carter, Claussen, Darby, P

Hewett, T Hewett, Smith and Turner.

75/17 MINUTES (AGENDA ITEM 5)

With regard to Minute No. 65/17 (Review of Local Standards Arrangements), it was clarified that the hospitality value of £50 should read £100.

Subject to the above correction the Minutes of the meeting held on 6 April 2017 were agreed as a correct record and signed by the Chairman.

76/17 DECLARATION OF INTERESTS (AGENDA ITEM 6)

None.

77/17 CHAIRMAN'S ANNOUNCEMENTS (AGENDA ITEM 7)

A period of silence was held for former Councillor and Chairman of the Council, Mr Michael Fanthorpe, who had recently passed away.

The Chairman had been disappointed that she had been unable to attend the recent Staff Recognition Awards due to being unwell but had been pleased to be part of the judging panel.

Members were reminded that Dereham Leisure Centre was celebrating its 10th anniversary which had been opened in 2007 by Olympic swimmer Sharon Davies. This was indeed a good news story as visits to the Leisure Centre had increased year on year and was a great asset for Dereham.

She informed Members that her chosen Charity would be Action for Pulmonary Fibrosis, a charity that provided those suffering with this disease a better future. There was no cure and no treatment for pulmonary fibrosis and it killed 5,000 people young and old every year; one of them being a very dear friend.

Health permitting she would be participating in a Tough Mudder on Saturday, 20th May and sponsorship for her charity would be welcomed.

78/17 LEADER'S ANNOUNCEMENTS (AGENDA ITEM 8)

The Leader announced that Councillor Pablo Dimoglou had resigned as a Cabinet Member and thanked him for all his support during his appointment.

79/17 QUESTIONS ON NOTICE UNDER STANDING ORDER NO 6 (AGENDA ITEM 9)

None.

80/17 QUESTIONS WITHOUT NOTICE UNDER STANDING ORDER NO 7 (AGENDA ITEM 10)

Councillor Gilbert directed his question to the Leader and asked how the street light review was going. Members were informed that the surveys had been completed and a draft report would be available soon.

Councillor Crawford, the Leader of the Opposition, also directed his question to the Leader and asked if the remarkable work that Breckland Council was doing in relation to graffiti issues in Thetford would continue. Members were informed that the Council was committed to tackling graffiti and anti-social behaviour but it

proved more difficult and took much longer if such matters occurred on private land. This was where communities themselves could assist by being more aware and helping to identify the perpetrators. Councillor Crawford said that he would report back to the Town Council accordingly.

Councillor Taylor mentioned the planning decision process and suggested that a review should be conducted to change the way that applications could be called before Committee. In response, Councillor Wilkin, the Chairman of the Planning Committee, advised that the Officers recommendations were based on policy and all Members, Officers as well as the Town Council, had a chance to air their views. In relation to training, all Members were entitled to attend Planning Committee meetings to observe; and for new Committee Members appropriate training was available. He felt that this was not the proper forum to discuss these matters and offered to meet with Councillor Taylor. Councillor Bambridge fully supported relevant training sessions at all levels.

Councillor Askew, although not wishing to ask a question, addressed the Full Council meeting to pay tribute to the emergency services for the tragic accident that happened earlier in the week.

Councillor Jermy asked the Leader what the on-going arrangements were for graffiti cleaning around the District. He also asked a question about the maintenance of Breckland Council owned street lights and whether it was now more efficient. In response, the Leader explained that the Council would remain focused on dealing with graffiti but more engagement was needed with private landlords. As far as street lights were concerned the maintenance was still on-going and was more or less up to date. The lamps in Watton had been removed and a report was being prepared for further debate.

Councillor Sherwood directed his question to Councillor Robinson, the Portfolio Holder for Governance. His question related to the comments made by Councillor Taylor. He reminded Councillor Taylor of the Charter Plus Award that the Council had recently received and suggested that the UKIP Group takes a place on the Member Development Panel. Councillor Robinson advised that Breckland Council had been quite consistent in achieving Charter Plus for a number of years and encouraged any Member from whatever Party to attend training. He then reminded everyone that for certain Committees training was on-going. In response, Councillor Taylor pointed out that he had total trust in the Planning Committee but for a particular application, the whole of the Town Council voted against it but it was not brought to Committee for a decision. Councillor Robinson said he would be quite happy to meet with UKIP and with the Chairman of the Planning Committee after the meeting. The Leader felt that the initial question that Councillor Taylor asked was about Member training and it was the Member's responsibility to pick up and call in any application. Councillor Crawford said that he had discussed having a UKIP appointment on the Member Development Panel and would like this to be supported.

The Leader reminded Members that questions without notice should be directed to the Cabinet or the Chairman of the Council.

81/17 CABINET MINUTES (AGENDA ITEM 11)

RESOLVED that the unconfirmed Minutes of the Cabinet meeting held on 25 April 2017 be adopted.

82/17 OVERVIEW AND SCRUTINY COMMISSION (AGENDA ITEM 12)

RESOLVED that the now confirmed Minutes of the Overview & Scrutiny Commission meeting held on 30 March 2017 be adopted; subject to the word 'date' being changed to 'data' under Minute No. 35/17.

83/17 PLANNING COMMITTEE (AGENDA ITEM 13)

RESOLVED that the confirmed Minutes of the Planning Committee meeting held on 3 April 2017 be adopted.

84/17 MEMBER DEVELOPMENT PANEL (AGENDA ITEM 14)

RESOLVED that the Minutes of the Member Development Panel meeting held on 16 March 2017 be noted; subject to:

- i. the date under Minute No. 15/17 being changed from July 2017 to March 2017; and
- ii. the word 'elect' under Minute No. 16/17 (6) being changed to 'select'.

85/17 APPOINTMENT OF COMMITTEES AND OTHER REPRESENTATIVES AND CHAIRMEN AND VICE CHAIRMEN 2017-2018 (AGENDA ITEM 15)

The Executive Manager for Governance presented the report.

The Appointment of Committees and other Representatives had not been attached to the agenda. The Executive Manager for Governance instead confirmed orally the changes to current membership that were proposed:

- a) Governance & Audit Committee – Cllr Newton to replace Cllr Taylor;
- b) Joint Appointments & Disciplinary Committee – Cllr Taylor to replace Cllr Jermy;
- c) Joint Appointments & Disciplinary Appeals Committee – Cllr Hollis to replace Cllr Clarke;
- d) Licensing/Committee of the Licensing Authority – all substitutes to be removed;
- e) Member Development Panel – Cllr Crawford and Cllr T Hewett to be added as new Members of the Panel.

An updated schedule of Committees and other Representatives list would be emailed to all Members after the meeting.

RESOLVED that, subject to the above changes to current appointments:

1. the Council appoints for 2017-2018 the Committees and Panels as set out in Appendix A (to be emailed to Members); and
2. the Council re-appoints the current Chairmen and Vice-Chairmen of those Committees and Panels.

86/17 APPOINTMENTS TO OUTSIDE BODIES 2017-2018 (AGENDA ITEM 16)

The Executive Manager for Governance presented the report. Members were informed that the Democratic Services Team was undertaking a full review of the outside body organisations, in particular, their indemnity insurance position, and this would be brought to Council later in the year.

Subject to the following changes which were read out by the Executive Manager for Governance, it was **RESOLVED** that the Council re-appoint its existing representatives to serve on the list of Outside bodies (attached).

- a) East of England Government Association – no longer exists to be removed
- b) Breckland Area Museums Committee (Joint Committee with NCC) – vacancy
- c) Hamond's Educational Charity – vacancy
- d) Norfolk Police & Crime Panel – Cllr Sharpe to replace Cllr Richmond
- e) Norfolk Records Joint Committee – Cllr Kybird to replace Cllr Duigan
- f) Woodland Trust – to be deleted
- g) Wayland Partnership – vacancy (substitute)

87/17 AMENDMENTS TO THE CONSTITUTION (AGENDA ITEM 17)

None.

88/17 ANY OTHER ITEMS WHICH THE CHAIRMAN DECIDES ARE URGENT (AGENDA ITEM 18)

None.

89/17 EXCLUSION OF PRESS AND PUBLIC (AGENDA ITEM 19)

RESOLVED that under Section 100(4)(A) of the Local Government Act the press and the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraphs 1, 2, 3 and 4 of Schedule 12A to the Act.

90/17 CIP SERVICE REVIEW (AGENDA ITEM 20)

The Deputy Leader and Executive Member for Strategy, Governance & Transformation presented the report. The purpose of the report was to update Members on the service review of the Corporate Improvement & Performance (CIP) Team and to obtain approval to proceed with the implementation of the proposal to restructure the service.

Members were informed that this review process was a vital component of the 'Moving Forward' Transformation Programme. Staffing structures would be amended as a result of this review but it was unlikely to result in any redundancies. It was noted that the employees were already shared with South Holland District

Council on a 50:50 basis.

RESOLVED that:

1. the Head of Paid Services and/or the Executive Director for Strategy & Governance, in consultation with the Deputy Leader and Executive Member for Strategy, Governance & Transformation be authorised to implement the proposals subject to no major changes; and
2. the Head of Paid Services and/or the Executive Director for Strategy & Governance, in consultation with the Deputy Leader and Executive Member for Strategy, Governance & Transformation be authorised to make minor amendments and redundancies as necessary.

91/17 ESTABLISHMENT OF CENTRAL CONTRACTS TEAM (SHARED WITH SOUTH HOLLAND COUNCIL) (AGENDA ITEM 21)

The Deputy Leader and Executive Member for Strategy, Governance & Transformation presented the report that sought approval to establish a Shared Centralised Contracts Team. It was noted that this report had also been presented to the Overview & Scrutiny Commission.

The efficiency savings and how the Team would be split between South Holland District Council and Breckland Council were highlighted. If Members were minded to approve the recommendations, a review would take place after two years.

RESOLVED that the recommendations as listed in the report be approved.

92/17 CAPITA BUSINESS PLAN (AGENDA ITEM 22)

Following introductions, Alex Crusiak, the new Director of Planning & Building Control (Capita) thanked everyone for making him feel so welcome. He would be based at the Dereham office 5 days a week for continuity.

As part of the terms of the Capita/Breckland contract, Capita was required to produce and issue an annual Business/Service Delivery Plan for the delivery of the full range of services provided to Breckland Council.

Members' attention was drawn to pages 68 to 70 of the document where the range of services Capita had provided and what it had achieved were highlighted. A presentation was also provided.

A number of questions were asked in particular in relation to customer satisfaction and improvements to service. Members were informed that Capita did engage with the public by way of satisfaction survey forms for clients and it would continue to drive the quality and performance of its service by aiming to exceed performance against the contracted KPI's as well as supporting the Council in line with its Corporate Priorities.

Councillor Cowen was delighted that Members had now had sight of the Business Plan as he felt it had been very helpful; however, he would also be delighted to see closer engagement with applicants and agents in relation to planning applications to avoid any extensions of time.

Councillor Dimoglou looked forward to seeing the improvements.

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Councillor Brame asked for more Ward Member involvement as on many occasions this had not been happening.

In conclusion, the Leader was very pleased with the Business Plan and he hoped that the Director of Planning & Building Control had answered all questions to Members' satisfaction. He thanked Alex and looked forward to a positive working relationship.

The meeting closed at 11.55 am

CHAIRMAN

**APPOINTMENTS TO COMMITTEES
2017 / 2018**

Committee/Organisation	Members
<p>Anglia Revenues & Benefits Partnership Joint Committee (Executive Appointments)</p>	<p>Cllr Sam Chapman-Allen (Substitute) (Con) Cllr William Nunn (Substitute) (Con) Vacancy (Con)</p>
<p>Governance & Audit Committee</p> <p>Constitution: 6 Members Political Balance Conservative 5 seats UKIP 1 seat.</p> <p>Plus two independent, non-voting co-optees (Cannot include Executive Members) (The Chairman of G&A cannot be a Member of the Overview & Scrutiny Commission (O&SC) and no more than two Members may also serve on the O&SC)</p>	<p>Cllr Bill Borrett (Chairman) (Con) Cllr Peter Wilkinson (Vice-Chair) (Con) Cllr Paul Hewett (Con) Cllr Linda Monument (Con) Cllr Mike Nairn (Con) Cllr John Newton (UKIP) Cllr Richard Duffield (Substitute) (Con) Cllr Jane Bishop (Substitute) (Con) Cllr Jennifer Hollis (Substitute) (UKIP) Plus two independent, non-voting co-optees: To be appointed,</p>
<p>Joint Appointments & Disciplinary Committee</p> <p>Constitution: 8 Members, consisting of 4 Members from Breckland Council and 4 Members from South Holland District Council.</p> <p>Political Balance: Conservative 3 seats, Other 1 seat. (Members cannot also serve on the Joint Appointments & Disciplinary Appeals Committee)</p>	<p>Cllr Sam Chapman-Allen (Con) Cllr Mark Taylor (UKIP) Cllr William Nunn (Con) Cllr Paul Claussen (Con) Vacancy (Substitute) (Con) Vacancy (Substitute) (other)</p>
<p>Joint Appointment & Disciplinary Appeals Committee</p> <p>Constitution: 8 Members, consisting of 4 Members from Breckland Council and 4 Members from South Holland District Council.</p> <p>Political Balance: Conservative 3 seats, Other 1 seat. (Members cannot also serve on the Joint Appointments & Disciplinary Committee)</p>	<p>Cllr Bill Borrett (Con) Cllr Jennifer Hollis (UKIP) Cllr Phil Cowen (Con) Cllr Mark Robinson (Con) Vacancy (Substitute) (Con) Vacancy (Substitute) (other)</p>

Committee/Organisation	Members
<p>Licensing Committee/Committee of the Licensing Authority</p> <p>Constitution: 15 Members Political Balance: Conservative 13 seats, UKIP 1 seat Other 1 seat.</p>	<p>Cllr Marion Chapman-Allen (Chairman) (Con) Cllr Keith Martin (Vice-Chairman) (Con) Cllr Steve Askew (Con) Cllr Jane Bishop (Con) Cllr Claire Bowes (Con) Cllr Roy Brame (Con) Cllr Paul Darby (Con) Cllr Richard Duffield (Con) Cllr Keith Gilbert (Independent) Cllr Jennifer Hollis (UKIP) Cllr Kate Millbank (Con) Cllr Linda Monument (Con) Cllr Thomas Monument (Con) Cllr William Richmond (Con) Cllr Frank Sharpe (Con)</p>
<p>Local Plan Working Group</p> <p>(Executive Appointments)</p>	<p>Cllr Alison Webb (Con) Cllr Gordon Bambridge (Con) Cllr Sam Chapman-Allen (Con) Cllr Mark Robinson (Con)</p>
<p>Member Development Panel</p> <p>Political Balance: N/A</p>	<p>Cllr Ian Sherwood (Chairman) (Con) Cllr Jane Bishop (Con) Cllr Paul Darby (Con) Cllr Terry Jermy (Labour) Cllr Mike Nairn (Con) Cllr Mark Robinson (Con) Cllr Denis Crawford (UKIP) Cllr Theresa Hewett (Con)</p>

Committee/Organisation	Members
<p>Overview & Scrutiny Commission</p> <p>Constitution: 12 Members, Political Balance Conservative 10 seats, UKIP 1 seat Other 1 seat.</p> <p>(Cannot include Executive Members)</p> <p>(The Chairman of Governance & Audit Committee cannot be a Member of the O&SC)</p>	<p>Cllr Elizabeth Gould (Chairman) (Con)</p> <p>Cllr Jane Bishop (Con)</p> <p>Cllr Roy Brame (Con)</p> <p>Cllr Denis Crawford (UKIP)</p> <p>Cllr Terry Jermy (Labour)</p> <p>Cllr Adrian Joel (Con)</p> <p>Cllr Shirley Matthews (Con)</p> <p>Cllr Mike Nairn (Con)</p> <p>Cllr Rhodri Oliver (Con)</p> <p>Cllr Thomas Monument (Con)</p> <p>Cllr Robert Richmond (Con)</p> <p>Cllr Claire Bowes (Substitute) (Con)</p> <p>Cllr Harry Clarke (Substitute) (Labour)</p> <p>Cllr John Newton (Substitute) (UKIP)</p> <p>Cllr Peter Wilkinson (Substitute) (Con)</p> <p>Vacancy (CON)</p>
<p>Planning Committee</p> <p>Constitution: 12 Members Political Balance: Conservative 10 seats UKIP 1 seat Other 1 seat.</p>	<p>Cllr Nigel Wilkin (Chairman) (Con)</p> <p>Cllr Frank Sharpe (Vice-Chairman) (Con)</p> <p>Cllr Claire Bowes (Con)</p> <p>Cllr Roy Brame (Con)</p> <p>Cllr Marion Chapman-Allen (Con)</p> <p>Cllr Harry Clarke (Labour)</p> <p>Cllr Philip Duigan (Con)</p> <p>Cllr Jennifer Hollis (UKIP)</p> <p>Cllr Adrian Joel (Con)</p> <p>Cllr Keith Martin (Con)</p> <p>Cllr Mike Nairn (Con)</p> <p>Cllr Peter Wilkinson (Con)</p> <p>Cllr Paul Darby (Substitute) (Con)</p> <p>Cllr Terry Jermy (Substitute) (Labour)</p> <p>Cllr William Richmond (Substitute) (Con)</p> <p>Cllr Mark Taylor (Substitute) (UKIP)</p>

**REPRESENTATIVES ON OUTSIDE BODIES
2017 / 2018**

Organisation	Representative(s)
A47 Alliance	Councillor Paul Claussen
	Councillor William Nunn (Substitute)
Attleborough Development Partnership	Councillor Tristan Ashby
Attleborough Neighbourhood Steering Group	Councillor Adrian Joel
	Councillor Keith Martin
Banham Poultry Ltd Community Liaison Committee	Councillor Keith Martin
Breckland Area Museum Committee (Joint Committee with Norfolk County Council)	Councillor Harry Clarke
	Councillor Paul Darby
	Councillor Phillip Duigan (Chairman)
	Councillor Claire Bowes
	VACANCY
Breckland Bridge Ltd	Pablo Dimoglou
Breckland Bridge Ltd Joint Venture Monitoring Board	All Cabinet Members with the exception of any Cabinet Member who is appointed as a director of Breckland Bridge Ltd.
Breckland Older People's Forum	Councillor Lynda Turner
Charles Burrell Museum Trust	Councillor Roy Brame
East Harling Internal Drainage Board	Councillor Steve Askew
East of England Local Government Association (EELGA)	Councillor William Nunn
East of England Local Government Association – Improvement & Efficiency Panel	Councillor Sam Chapman-Allen
Greater Thetford Development Partnership	Councillor Sam Chapman-Allen
Hamond's Educational Charity	Councillor Paul Darby
	VACANCY
Health & Wellbeing Board	Councillor Paul Claussen
	Councillor Trevor Carter (Substitute)
Hingham Education Trust	Councillor Nigel Wilkin
Iceni Partnership	Councillor Paul Darby
Keystone Development Trust	Councillor Mark Robinson

Organisation	Representative(s)
Local Government Association – Network Assembly	Councillor William Nunn
	Councillor Sam Chapman-Allen (substitute)
Norfolk Armed Forces Covenant Board	Councillor Sam Chapman-Allen
	Councillor Paul Claussen (Substitute)
Norfolk Arts Forum Steering Committee	Councillor Paul Claussen
Norfolk County Playing Fields Association	Councillor John Rogers
Norfolk Countywide Community Partnership Scrutiny Sub Committee	Councillor Paul Claussen
Norfolk Health Scrutiny Committee	Councillor Peter Wilkinson
	Councillor Robert Richmond (Substitute)
Norfolk Joint Museums and Archaeology Committee	VACANCY
	Councillor Paul Darby (Substitute)
Norfolk LGA Health Sub-Group	Councillor Marion Chapman-Allen
	Councillor Harry Clarke (Substitute)
Norfolk Parking Partnership	Councillor Paul Claussen
Norfolk Police & Crime Panel	Councillor Frank Sharpe
	Councillor Mark Robinson (Substitute)
Norfolk Rail Group	Councillor Philip Cowen
Norfolk Records Joint Committee	Councillor Robert Kybird
	Councillor Marion Chapman-Allen (Substitute)
Norfolk Rivers Internal Drainage Board	Councillor Gordon Bambridge
	Councillor Bill Borrett
	Councillor Linda Monument
Norfolk Rural Community Council	under review
Norfolk Waste Partnership	Councillor Paul Claussen
Restorative Approaches Strategic Board	Councillor Peter Wilkinson
Supporting People Commissioning Body – Member Champions Group	Councillor Trevor Carter
The Queen Elizabeth Hospital NHS Trust	Councillor Ian Sherwood
Thetford Grammar School Charity	Councillor Roy Brame

Organisation	Representative(s)
Thetford Tourism Heritage Partnership Steering Group	Councillor Mark Robinson
Wayland Partnership	Councillor Claire Bowes
	VACANCY (Substitute)
Youth Advisory Board	Councillor Peter Wilkinson