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To The Chairman and Members of the Anglia
Revenues Partnership Joint Committee

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Date 01 December 2009

AGENDA SUPPLEMENT

Dear Sir/Madam

ANGLIA REVENUES AND BENEFITS PARTNERSHIP JOINT COMMITTEE - THURSDAY 3 DECEMBER 2009

I refer to the agenda for the above-mentioned meeting and enclose the following items:

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	Report of the Operational Board.	

Yours faithfully

Elaine Wilkes

Senior Committee Officer

Agenda Item 5b

Forest Heath budget and actual workings as at 31st October 2009

Council Tax	Original Budget 2009/10	Revised Budget 2009/10	Forecasted Actuals 2009/10	Variance (Over)/ Under	Note No
Employees	108,196	108,196	136,022	(27,826)	
Premises	0	0	0	0	
Transport	2,214	2,214	3,244	(1,030)	
Supplies & Services	319	319	211	108	
Support Services	0	0	0	0	
Income	(2,970)	(2,970)	(39,256)	36,286	1, 2 & 5
Reserves	0	0	0	0	
Total	107,759	107,759	100,221	7,538	

Housing Benefit

Employees	263,948	263,948	266,471	(2,523)	
Premises	0	0	0	0	
Transport	4,916	4,916	4,431	485	
Supplies & Services	708	708	29,726	(29,018)	
Support Services	0	0	0	0	
Income	(6,594)	(6,594)	(42,594)	36,000	1 & 3
Reserves	0	0	4,000	(4,000)	3
Total	262,978	262,978	262,034	944	

NNDR

Employees	19,053	19,053	19,675	(622)	
Premises	0	0	0	0	
Transport	325	325	6	319	
Supplies & Services	47	47	14	33	
Support Services	0	0	0	0	
Income	(436)	(436)	(12,460)	12,024	1
Reserves	0	0	11,859	(11,859)	4
Total	18,989	18,989	19,094	(105)	

	Original Budget 2009/10	Revised Budget 2009/10	Forecasted Actuals 2009/10	Variance (Over)/ Under
Total Forest Heath				
Employees	391,197	391,197	422,168	(30,971)
Premises	0	0	0	0
Transport	7,455	7,455	7,681	(226)
Supplies & Services	1,074	1,074	29,951	(28,877)
Support Services	0	0	0	0
Income	(10,000)	(10,000)	(94,310)	84,310
Reserves	0	0	15,859	(15,859)
Total	389,726	389,726	381,349	8,377

Notes on Variance

1. Includes Recharges to ARPT re Rod Urquhart up to 31 Aug
2. Includes Recharges to Breckland re P Bugeja up to 31 Oct
3. Includes £4000 Grant from DWP re "In & Out of Work" Grant to be transferred to Reserve pending spend approval
4. Includes £11859 Grant for B Rates Deferral Scheme to be transferred to Reserve pending spend approval
5. Includes Recharges to Breckland re D Larch secondment for whole year

**Breckland budget and actual workings
as at 31st October 2009**

Council Tax 404 000 085	Orginal Budget 2009/10	Revised Budget 2009/10	Forecasted Actuals 2009/10	Variance (Over)/ Under	Note No
Employees	728,280	750,920	760,552	(32,272)	
Premises	64,340	67,200	70,289	(5,949)	
Transport	16,840	16,840	15,205	1,635	
Supplies & Services	340,470	348,520	374,131	(33,661)	
Support Services	177,390	177,390	177,501	(111)	
Income	(761,620)	(777,950)	(795,380)	33,760	
Reserves	0	0	0	0	
Total	565,700	582,920	602,298	(36,598)	

**Housing Benefit
404 000 086**

Employees	1,441,920	1,522,290	1,487,401	(45,481)
Premises	102,900	109,400	109,616	(6,716)
Transport	29,090	29,090	35,585	(6,495)
Supplies & Services	429,010	432,880	429,227	(217)
Support Services	367,260	367,260	368,489	(1,229)
Income	(948,490)	(995,380)	(1,012,834)	64,344
Reserves	0	0	0	0
Total	1,421,690	1,465,540	1,417,484	4,206

**NNDR 404
000 090**

Employees	136,330	141,580	147,723	(11,393)
Premises	10,850	7,990	7,653	3,197
Transport	2,650	2,650	3,297	(647)
Supplies & Services	47,390	58,105	57,439	(10,049)
Support Services	42,780	42,780	42,722	58
Income	(127,640)	(136,193)	(136,228)	8,588
Reserves	0	0	0	0
Total	112,360	116,912	122,606	(10,246)

Total Breckland	Orginal Budget 2009/10	Revised Budget 2009/10	Forecasted Actuals 2009/10	Variance (Over)/ Under	
Employees	2,306,530	2,414,790	2,395,676	(89,146)	1
Premises	178,090	184,590	187,558	(9,468)	2
Transport	48,580	48,580	54,087	(5,507)	3
Supplies & Services	816,870	839,505	860,797	(43,927)	4
Support Services	587,430	587,430	588,712	(1,282)	
Income	(1,837,750)	(1,909,523)	(1,944,442)	106,692	5
Reserves	0	0	0	0	6
Total	2,099,750	2,165,372	2,142,388	(42,638)	

Notes on Variance

Agenda Item 6
Anglia Revenues Partnership

**Report of the Head of Finance to
ARP Joint Committee - 3 December 2009
(Author: Mark Finch)**

Partnership Budget 2009-2010

Executive Summary

This report sets out the draft budgets relevant to the Joint Committee for 2010-2011.

1. Purpose of Report

- 1.1 The report sets out the draft partnership budget for consideration by the Joint Committee, prior to incorporation into the partner authorities' main budgets, which will need to be approved by their respective Council meetings.

2. Recommendation

- 2.1 To approve the partnership budget,
2.2 To recommend that the partner authorities adopt the relevant parts in their main authority budgets.

3. Information, Issues and Options

Background

- 3.1 Budget working papers have been prepared by service management and cover the costs and revenues for providing Council Tax and Housing Benefits payments, and Council Tax and Non-Domestic Rates collection services for the three authorities. Appendix A sets out the costs incurred by Breckland, and appendix B sets out the costs incurred by Forest Heath. East Cambridgeshire costs are included within the Breckland budget workings as staff were transferred when the contract commenced, with East Cambridgeshire reimbursing the partnership with a contractual sum, rather than a proportion of the consolidated costs.
- 3.2 Benefits payments and subsidies, as well as other grants specific to the individual authorities are not included within the draft estimates as these are the direct responsibility of the authority, not the partnership. Therefore these will be reflected in the authority budgets.
- 3.2 Appendix C sets out the summarised consolidated budget position of the three authorities.

4. Issues

- 4.1 The budget working papers have been subject to joint scrutiny by management at Breckland and Forest Heath. As a result some support service costs have reduced.
- 4.2 The figures presented are draft and will be subject to some minor changes, although these are expected to be reductions in expenditure rather than increases. For example, there have been some recent staffing changes, which have resulted in transfers between the two employing councils. Therefore some adjustments to the Breckland and Forest Heath employee costs will be made, but these will have no adverse impact on the consolidated costs or the authorities' share of these costs.
- 4.3 In 2009-2010 the councils have received additional grant from DWP to help offset costs of additional caseload resulting from the economic downturn. It is not anticipated,

at this stage, that authorities' will receive a similar grant in 2010-2011. However if the situation changes a report will be presented to committee to approve the use of any additional grant.

5. Options

- 5.1 Approve the draft budget
- 5.2 Approve the draft budget with amendments.

6. Reasons For Recommendation

- 6.1 To allow the partner authorities to set their own budgets, Joint Committee is requested to approve the joint budgets for the Anglia Revenues and Benefits Partnership.
- 6.2 The budget will form the basis for monitoring financial performance by the Joint Committee in the next financial year.

7. Risk and Financial Implications

- 7.1 The economic climate has a major influence on the resources required to operate and effective revenues and benefits service, in particular as caseload increases. Joint committee will be kept apprised through regular performance reports. Any additional grant funding to support such pressures will be brought to the Joint Committee's attention.

8. Legal Implications

- 8.1 None

9. Other Implications

- 9.1 None

10. Alignment to Council priorities

- 10.1 Ensure the Council manages its resources well and delivers value for money.

11. Ward/Community Affected

- 11.1 None

Background Papers – None

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ARP Draft Budget Summary 2010/11 to 2012/13

	Budget 2009/10	Draft Budget 2010/11	Draft Budget 2011/12	Draft Budget 2012/13
		£	£	£
Employees	2,952,185	2,846,789	2,937,742	3,030,601
Premises	178,090	183,800	191,440	200,460
Transport	72,595	85,521	87,533	89,558
Supplies & Services	936,190	814,916	839,050	862,717
Support Services	681,305	691,110	707,271	724,100
Income	(521,056)	(458,570)	(472,545)	(474,405)
Total Partnership Costs	4,299,309	4,163,566	4,290,491	4,433,031
Forest Heath Share 34%	1,068,994	1,012,644	1,045,322	1,083,955
Breckland Share 66%	2,075,105	1,965,721	2,029,154	2,104,147
East Cambs contribution	1,155,210	1,185,201	1,216,016	1,244,929
Total Contributions	4,299,309	4,163,566	4,290,491	4,433,031

Forest Heath Summarised Budgets for 2009-10 Revised to 2012-13 Originals

Prepared as at 12.10.09

Council Tax	Revised Budget 2009/10	Original Budget 2010/11	Original Budget 2011/12	Original Budget 2012/13
Employees	187,621	182,335	196,270	203,755
Premises	0	0	0	0
Transport	5,471	5,409	5,428	5,425
Supplies & Services	34,861	16,076	16,471	16,069
Support Services	27,444	28,588	29,438	28,873
Income	-129,042	-105,961	-101,506	-101,506
To/From Reserves	0	0	0	0
Total	126,355	126,447	146,101	152,616

Housing Benefit	Revised Budget 2009/10	Original Budget 2010/11	Original Budget 2011/12	Original Budget 2012/13
Employees	426,614	410,870	427,434	441,162
Premises	0	0	0	0
Transport	18,351	18,466	18,509	18,507
Supplies & Services	79,364	35,563	36,435	35,583
Support Services	62,402	63,474	65,360	64,107
Income	-87,594	-9,891	-15,125	-15,125
Reserves	0	0	0	0
Total	499,137	518,482	532,613	544,234

NNDR	Revised Budget 2009/10	Original Budget 2010/11	Original Budget 2011/12	Original Budget 2012/13
Employees	31,420	31,584	32,578	33,509
Premises	0	0	0	0
Transport	193	196	196	196
Supplies & Services	5,095	2,337	2,394	2,335
Support Services	4,029	4,198	4,323	4,240
Income	-13,120	-9,148	-8,494	-8,494
Reserves	0	0	0	0
Total	27,617	29,167	30,997	31,786

Totals Forest Heath	Revised Budget 2009/10	Original Budget 2010/11	Original Budget 2011/12	Original Budget 2012/13
Employees	645,655	624,789	656,282	678,426
Premises	0	0	0	0
Transport	24,015	24,071	24,133	24,128
Supplies & Services	119,320	53,976	55,300	53,987
Support Services	93,875	96,260	99,121	97,220
Income	-229,756	-125,000	-125,125	-125,125
Reserves	0	0	0	0
Total	653,109	674,096	709,711	728,636

Cost Centre: 404 000 085 Revenues Servs - Council Tax - Breckland Partnership Costs
Responsible Officer: Mr S Knights

Code	Description	2008/2009 Actual £	2009/2010 Estimate £	2010/2011 Estimate £	2011/2012 Estimate £	2012/2013 Estimate £	Notes
1100	Salaries - Direct Allocation	663,110	701,050	673,080	691,660	715,060	
1111	Overtime	6,990	9,220	8,000	8,000	8,000	
1113	Childcare Vouchers	133	170	70	70	70	
1115	Management Fee	28,570	-	-	-	-	
1130	Additional Staff	11,893	5,000	1,000	1,000	1,000	
1970	Staff Advertisements	380	3,990	590	590	590	
1976	Training	6,523	8,250	8,260	8,260	8,260	
1980	Interview Expenses	28	250	250	250	258	
1981	Long Service Awards	360	350	30	100	100	
EMPLOYEE RELATED EXPENSES		717,987	728,280	691,280	709,930	733,338	
2301	Rents	46,025	51,260	46,850	47,880	49,220	
2401	Rates	10,443	13,080	14,390	15,830	17,410	
PREMISES RELATED EXPENSES		56,468	64,340	61,240	63,710	66,630	
3203	Allocation of Leased Cars	4,343	3,810	5,910	5,910	5,910	
3402	Car Allowances	10,607	12,570	11,920	12,380	12,870	
3405	Fares & Miscellaneous	163	460	250	250	250	
TRANSPORT RELATED EXPENSES		15,113	16,840	18,080	18,540	19,030	
4101	Equipment - General	244	200	-	-	-	
4102	Furniture	690	1,000	250	250	250	
4105	Copier Rentals	-	1,050	-	-	-	
4106	Equipment Maintenance	(2,770)	4,500	500	500	500	
4402	Stationery	61,214	36,000	60,000	61,320	63,040	
4403	Books & Periodicals	489	500	500	500	500	
4501	Audit Fees	5,132	-	6,750	6,750	6,750	
4502	Legal Fees	924	6,000	6,000	6,000	6,000	
4507	Hired Services	3,173	4,000	3,500	3,580	3,680	
4508	Bank Fees	327	-	-	-	-	
4515	Magistrates Court Cost	21,270	22,000	22,550	23,110	23,690	
4538	Bailiff's Fees	7,409	11,000	9,500	9,500	9,500	
4540	Tracing Agencies	11,191	15,000	14,000	14,310	14,710	
4544	HR Support	-	3,760	-	-	-	
4601	Postages	77,282	57,000	78,670	80,400	82,650	
4611	Mobile Phones	1,150	1,000	1,100	1,100	1,100	
4613	Telephone Bills	350	400	400	400	400	
4614	Fax Machines	164	300	200	200	200	
4615	Broadband	2,882	3,000	3,440	3,440	3,440	
4621	Computer Software Purchases	1,429	6,000	1,500	1,500	1,500	
4625	Software Maintenance	115,832	112,020	125,800	131,840	138,170	
4647	Computer Hardware	5,280	6,000	6,000	6,000	6,000	
4674	Computer Consumables	875	2,500	500	500	500	
4702	Conferences & Seminars	1,198	2,000	-	-	-	
4703	Subsistence	949	1,200	1,000	1,000	1,000	
4704	Hospitality	39	150	-	-	-	
4801	Subscriptions	2,378	4,000	3,000	3,000	3,000	
4904	Non Staff Advertising	5,644	4,000	4,070	4,160	4,280	
4907	Miscellaneous	5	100	-	-	-	
4913	Compensation	100	500	-	-	-	
4920	Rechargeable Works	(114)	-	-	-	-	
4965	Staff Eye Tests	137	300	-	-	-	
4991	Partnership Costs - Cont'n To FHDC	35,078	34,990	-	-	-	
SUPPLIES & SERVICES		359,946	340,470	349,230	359,360	370,860	
7301	Allocation of Postages	2,782	4,530	4,680	4,680	4,680	
7501	Computer Recharge	66,699	91,290	88,740	86,910	90,490	
7504	Printing & Reprographics Recharge	7,770	9,600	8,330	8,380	8,560	
7505	Legal Services Recharge	1,941	1,820	1,910	1,850	1,870	
7508	Financial Services Recharge	28,384	18,170	22,690	21,990	22,870	
7510	Communications Recharge	5,685	2,770	5,360	5,370	5,360	
7512	Insurance Recharge	7,070	11,070	10,670	10,730	10,790	
7515	Human Resources Recharge	29,965	38,140	34,670	41,870	42,700	
SUPPORT SERVICES		150,296	177,390	177,050	181,780	187,320	
EXPENDITURE		1,299,811	1,327,320	1,296,880	1,333,320	1,377,178	
9235	FHDC Contribution	(174,256)	(153,060)	-	-	-	
9236	East Cambs Contribution	(363,753)	(381,220)	(391,116)	(401,285)	(410,826)	
9295	Trading Company Income	(57,758)	(12,500)	(12,500)	(12,500)	(12,500)	
9387	Law Court Fees - Summons Costs	(209,260)	(214,840)	(225,150)	(235,960)	(235,960)	
9411	Rechargeable Works	12,106	-	(26,960)	(28,480)	(29,410)	
9418	Misc Receipts	(51,203)	-	-	-	-	
INCOME		(844,124)	(761,620)	(655,726)	(678,225)	(688,696)	
NET EXPENDITURE TO SUMMARY		455,687	565,700	641,154	655,095	688,482	

Cost Centre: 404 0000 086 Rev Servs - Housing Benefit Admin - Breckland Partnership Costs
Responsible Officer: Mr S Knights

Code	Description	2008/2009 Actual £	2009/2010 Estimate £	2010/2011 Estimate £	2011/2012 Estimate £	2012/2013 Estimate £	Notes
1100	Salaries - Direct Allocation	1,351,462	1,395,450	1,354,090	1,392,940	1,436,770	
1111	Overtime	7,055	10,760	9,500	9,500	9,500	
1113	Childcare Vouchers	36	20	70	70	70	
1115	Management Fee	82,885	-	-	-	-	
1130	Additional Staff	183,569	14,770	14,000	14,000	14,000	
1970	Staff Advertisements	825	4,830	4,830	4,830	4,975	
1976	Training	14,296	15,610	15,250	15,250	15,250	
1980	Interview Expenses	165	250	250	250	258	
1981	Long Service Awards	51	230	280	150	450	
EMPLOYEE RELATED EXPENSES		1,640,344	1,441,920	1,398,270	1,436,990	1,481,272	
2301	Rents	82,315	89,820	83,800	85,640	88,040	
2401	Rates	26,066	13,080	28,670	31,540	34,690	
PREMISES RELATED EXPENSES		108,381	102,900	112,470	117,180	122,730	
3203	Allocation of Leased Cars	4,046	6,260	2,280	2,280	2,280	
3402	Car Allowances	30,588	21,930	36,150	37,550	39,010	
3405	Fares & Miscellaneous	322	900	780	780	780	
TRANSPORT RELATED EXPENSES		34,957	29,090	39,210	40,610	42,070	
4101	Equipment - General	483	500	-	-	-	
4102	Furniture	1,336	1,300	300	300	300	
4106	Equipment Maintenance	2,169	3,000	2,500	2,500	2,500	
4402	Stationery	70,248	37,000	71,510	73,080	75,130	
4403	Books & Periodicals	-	850	500	500	500	
4501	Audit Fees	4,737	-	6,750	6,750	6,750	
4502	Legal Fees	27,601	35,000	30,000	30,000	30,000	
4507	Hired Services	43,230	28,000	8,000	8,000	8,000	
4538	Bailiffs Fees	6,198	7,000	7,000	7,000	7,000	
4544	HR Support	2,000	6,940	-	-	-	
4601	Postages	29,136	42,000	35,000	35,770	36,770	
4611	Mobile Phones	1,563	1,000	1,850	1,850	1,850	
4614	Fax Machines	-	-	-	-	-	
4615	Broadband	8,735	7,000	8,800	8,800	8,800	
4621	Computer Software Purchases	56,072	15,000	10,000	10,000	10,000	
4625	Software Maintenance	169,654	156,780	177,800	186,330	195,280	
4647	Computer Hardware	4,138	5,000	5,000	5,000	5,000	
4674	Computer Consumables	747	3,500	1,000	1,500	1,500	
4702	Conferences & Seminars	800	3,000	-	-	-	
4703	Subsistence	75	500	-	-	-	
4704	Hospitality	78	200	-	-	-	
4801	Subscriptions	1,562	5,000	7,000	7,150	7,350	
4904	Non Staff Advertising	3,035	4,900	4,000	4,000	4,000	
4907	Miscellaneous	-	150	-	-	-	
4913	Compensation	250	400	-	-	-	
4920	Rechargeable Works	-	-	-	-	-	
4931	Bad Debts Provision	-	-	-	-	-	
4965	Staff Eye Tests	260	300	-	-	-	
4991	Partnership Costs - Cont'n To FHDC	64,842	64,690	-	-	-	
SUPPLIES & SERVICES		498,950	429,010	377,010	388,530	400,730	
7301	Allocation of Postages	4,069	5,990	7,990	7,990	7,990	
7501	Computer Recharge	136,410	187,300	188,560	178,540	185,910	
7504	Printing & Reprographics Recharge	-	14,340	17,420	17,590	18,000	
7505	Legal Services Recharge	1,941	1,820	1,910	1,850	1,870	
7508	Financial Services Recharge	24,810	58,100	59,340	57,500	59,810	
7510	Communications Recharge	11,265	5,810	11,530	11,530	11,580	
7512	Insurance Recharge	13,163	16,130	20,990	21,110	21,240	
7515	Human Resources Recharge	59,365	77,770	73,950	89,500	91,100	
SUPPORT SERVICES		251,022	367,260	381,690	385,610	397,500	
EXPENDITURE		2,533,653	2,370,180	2,308,650	2,368,920	2,444,302	
9170	Other Grants	(2,636)	-	-	-	-	
9235	FHDC Contribution	(211,146)	(196,520)	-	-	-	
9236	East Cambs Contribution	(688,717)	(704,680)	(722,973)	(741,770)	(759,407)	
9295	Trading Company Income	(171,770)	(22,500)	(22,500)	(22,500)	(22,500)	
9387	Law Court Fees	(2,922)	(1,500)	(2,000)	(2,000)	(2,000)	
9411	Rechargeable Works	21,443	(23,290)	(26,960)	(28,480)	(29,410)	
9418	Miscellaneous Receipts	(50,255)	-	-	-	-	
9701	Internal Transfers	-	-	-	-	-	
9904	Debt Write Off	-	-	-	-	-	
9940	Local Housing Allowance	-	-	-	-	-	
INCOME		(1,106,002)	(948,490)	(774,433)	(794,750)	(813,317)	
NET EXPENDITURE TO SUMMARY		1,427,651	1,421,690	1,534,217	1,574,170	1,630,985	

Cost Centre: 404 0000 090 NNDR Cost of Collection - Breckland Partnership Costs
Responsible Officer: Mr S Knights

Code	Description	2008/2009 Actual £	2009/2010 Estimate £	2010/2011 Estimate £	2011/2012 Estimate £	2012/2013 Estimate £	Notes
1100	Salaries - Direct Allocation	144,103	134,960	131,270	133,360	136,380	
1111	Overtime	13	-	-	-	-	
1113	Childcare Vouchers	-	-	-	-	-	
1115	Management Fee	6,349	-	-	-	-	
1970	Staff Advertisements	-	180	180	180	185	
1976	Training	738	1,060	1,000	1,000	1,000	
1980	Interview Expenses	-	10	-	-	-	
1981	Long Service Awards	-	120	-	-	-	
EMPLOYEE RELATED EXPENSES		151,204	136,330	132,450	134,540	137,565	
2301	Rents	6,817	7,990	6,940	7,090	7,290	
2401	Rates	617	2,860	3,150	3,460	3,810	
PREMISES RELATED EXPENSES		7,434	10,850	10,090	10,550	11,100	
3203	Allocation of Leased Cars	648	640	1,720	1,720	1,720	
3402	Car Allowances	2,239	1,890	2,340	2,430	2,510	
3405	Fares & Miscellaneous	136	120	100	100	100	
TRANSPORT RELATED EXPENSES		3,023	2,650	4,160	4,250	4,330	
4101	Equipment - General	(127)	-	-	-	-	
4102	Furniture	215	-	-	-	-	
4402	Stationery	5,597	4,250	4,330	4,430	4,550	
4501	Audit Fees	3,404	-	1,500	1,500	1,500	
4507	Hired Services	-	-	-	-	-	
4538	Bailiff's Fees	589	1,000	750	750	750	
4544	HR Support	-	690	-	-	-	
4601	Postages	7,735	6,900	7,020	7,170	7,370	
4621	Computer Software Purchases	5,505	2,000	2,000	2,000	2,000	
4625	Software Maintenance	18,046	25,090	19,000	19,910	20,870	
4674	Computer Consumables	-	850	-	-	-	
4703	Subsistence	225	200	100	100	100	
4904	Non Staff Advertising	-	-	-	-	-	
4965	Staff Eye Tests	-	50	-	-	-	
4991	Partnership Costs - Cont'n To FHDC	6,378	6,360	-	-	-	
SUPPLIES & SERVICES		47,566	47,390	34,700	35,860	37,140	
7301	Allocation of Postages	293	580	470	470	470	
7501	Computer Recharge	17,589	20,550	15,960	19,550	20,360	
7504	Printing & Reprographics Recharge	2,077	2,180	1,510	1,520	1,550	
7505	Legal Services Recharge	1,863	1,740	1,820	1,770	1,790	
7508	Financial Services Recharge	8,598	6,220	7,060	6,850	7,120	
7510	Communications Recharge	1,345	1,300	970	970	970	
7512	Insurance Recharge	1,896	1,500	2,040	2,050	2,070	
7515	Human Resources Recharge	7,070	8,710	6,280	7,580	7,730	
SUPPORT SERVICES		40,731	42,780	36,110	40,760	42,060	
EXPENDITURE		249,958	240,000	217,510	225,960	232,195	
9235	FHDC Contribution	(45,231)	(41,660)	-	-	-	
9236	East Cambs Contribution	(64,420)	(69,310)	(71,112)	(72,961)	(74,696)	
9295	Trading Company Income	(13,907)	(2,000)	(2,000)	(2,000)	(2,000)	
9387	Law Court Fees - Summons Costs	(17,935)	(14,670)	(15,500)	(15,500)	(15,500)	
9411	Rechargeable Works	10,614	-	-	-	-	
9418	Misc Receipts	(4,818)	-	-	-	-	
INCOME		(135,697)	(127,640)	(88,612)	(90,461)	(92,196)	
NET EXPENDITURE TO SUMMARY		114,261	112,360	128,898	135,499	139,999	